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FINANCIAL TIMES

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BP NEWS SUMMARY

GENERAL

Cubans in front line—Ethiopia

• EQUITIES fell to their lowest point since July, with a fall of 10.4 to 432.4 following

BUSINESS

Equities fall 10.4; Gilts steadier

• EQUITIES fell to their lowest point since July, with a fall of 10.4 to 432.4 following

After exactly three months of civil war and many whites are brought face to face with the negotiations final agreement was who believe that there will be a political, economic and military transition Government in which part of National Servicemen to The Rhodesian Parliament will the blacks will have a majority, risk their lives in a war for a go into "cold storage"—presumably after passing the necessary enabling legislation to provide for the establishment of the interim government—but will be expected to enact major Government business such as the July Budget and the new Constitution.

The four parties had previously agreed that December 31, 1978, should be the target date by which a majority-rule Government would be installed in Rhodesia/Zimbabwe.

To-day's agreement can be held to mark an end to the purely black-white confrontation in Rhodesia and from this viewpoint is a major advance.

But it can also be held to mark the transformation of the battle lines into a black-black confrontation as the moderate nationalists—once they join the transitional Government—will become frontline targets of the guerrillas.

Observers here are not inclined to rate the agreement as being more than a 50-50 chance of being fully implemented in its present form.

There are many blacks here—

supporters of Mr. Joshua Nkomo

and Mr. Robert Mugabe, the Patriotic Front leaders who

see the formula as a recipe sharing" and that black Ministers

will be appointed to the two Ministries—one white and one black—for each portfolio

This would ensure "power

heads, taking their turn as chief executive.

In addition, there will be a popularly-elected black

Administration to be installed by the end of this year.

With the blacks having a three-to-one majority in the Executive Council and party in the lower council, the interim administration will be a majority-rule one, though not an elected one.

The functions of the two

councils have not been clearly

defined, but it appears that the

Ministerial council will concen-

trate on a month-to-month basis.

The posts of Prime Minister

and President will be abolished

during the period of interim govern-

ment with the powers held by

Mr. Ian Smith and President John

Wright being vested in the

Executive Council.

The transitional Government

will arrange one-man-one-vote

elections to be held in time for

a popularly-elected black

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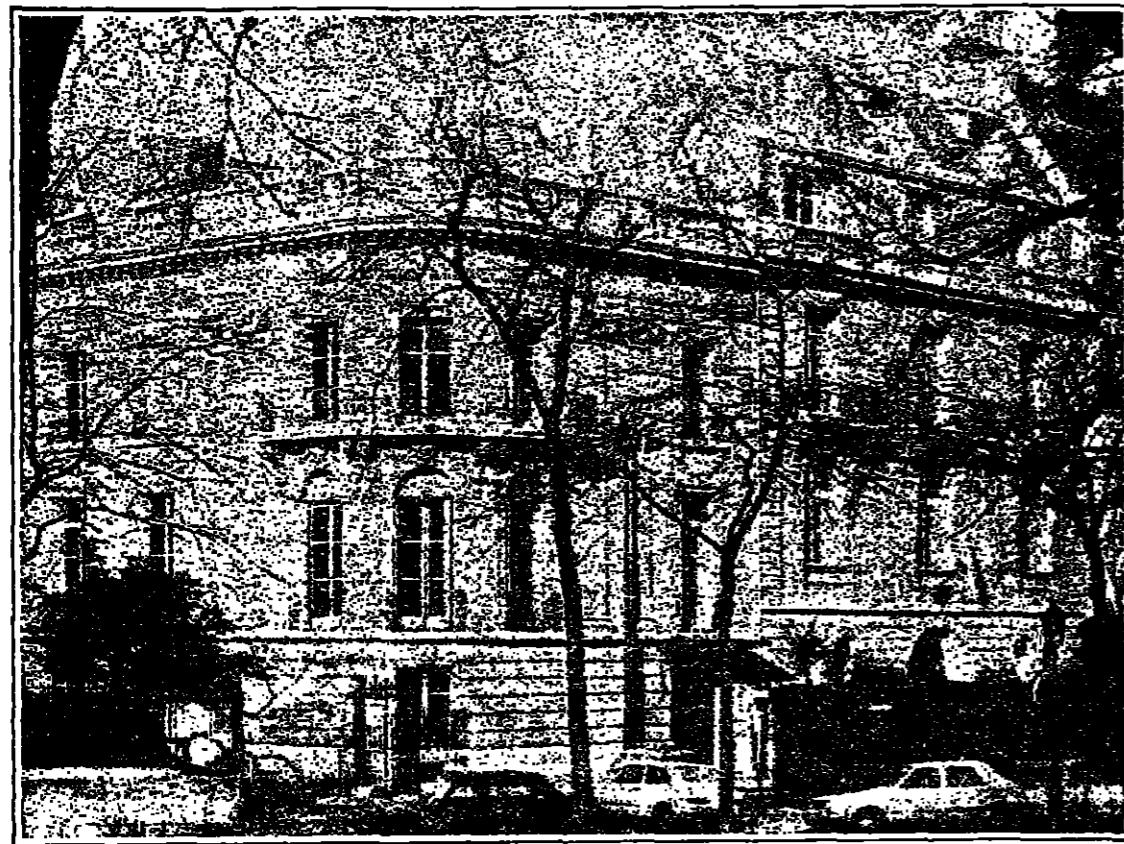
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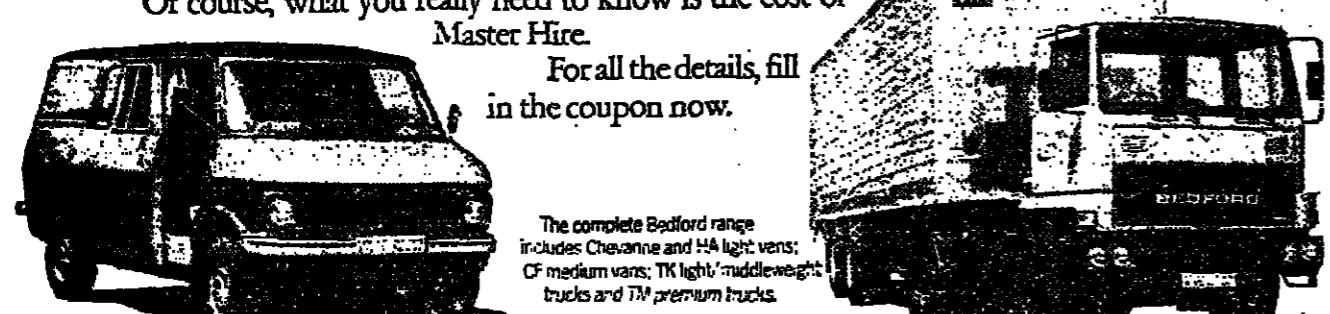
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EUROPEAN NEWS

Italian Communists offered places in Government

BY DOMINICK J. COYLE

ITALY'S POWERFUL Communist Party (PCI) has finally succeeded in its demand to the Parliament to resign in order to initiate this past until the election of a new president. The Christian Democrats accepted the PCI's "political conditions."

In exchange, the DC is insisting that the PCI must accept the form of a demand for a share of direct state involvement in the industrial sector. In particular, the Christian Democrats are demanding that the present Andreotti government on January 16.

The Communists have since modified their demand for such an emergency government. They say they would settle instead for inclusion in a parliamentary majority, coupled with the acceptance of an alt-party committee of parliamentarians.

Another key PCI/trade union demand has also been rejected with the DC leader's policies being carried out. This concerns a campaign to permit the country's police forces to be organised into trade unions affiliated to the PCI. The support represents for the Party's socialist political advance to be directly with the Communists.

Indeed, some senior Communist officials were saying privately to-day, in advance of their formal response by their party's leadership, that the DC was directly with the Communists.

Sig. Giulio Andreotti, the DC prime minister-designate, has called a collegial meeting for Saturday of all the main parties. He is assuming that the Christian Democrats have won a significant personal victory within his Government for more than six weeks.

The political deal which the DC is now offering the Communists is a Parliamentary alliance for a limited period until the end of this year. Then it will stand the test of time...

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OVERSEAS NEWS

Nordic ban expected on S. African investment

By Hilary Barnes
COPENHAGEN, March 2.
THE NORDIC countries are expected next week to agree to a ban on capital exports intended for investment in South Africa. This is one of the recommendations which has been made in a report by an official working group to be considered at a meeting of the Nordic Foreign Ministers in Oslo next week.

The officials also recommend that the Nordic governments should ban or try to ban all new investment in South Africa and to negotiate with Nordic companies to persuade them to limit the production of subsidiaries in South Africa. The report also calls for a visa system for all South African visitors to the Nordic countries and to stop all sporting and cultural contacts between Nordic countries and South Africa.

The officials said Nordic governments in South Africa should be encouraged to adopt a code of behaviour and that Nordic Governments should increase their contributions to anti-apartheid groups, independence movements, and for the support of refugees.

New border defence powers

By Quentin Peel
CAPE TOWN, March 2.
WIDE POWERS to defend the borders of South Africa, including provision for a 10-kilometre wide no-go zone along any border, are contained in new legislation published here today.

The law also provides for a doubling of the jail sentence facing conscientious objectors to military service from 18 months to three years.

Zambia may seek Russian and Cuban military aid

BY MICHAEL HOLMAN

THERE ARE increasing signs that Western encouragement of the agreement between Mr. Ian Smith, the Rhodesian Prime Minister, and internally based black leaders will force Zambia to seek military aid from Russia and Cuba to assist in an intensified war waged by the Patriotic Front, the Rhodesian guerilla-backed alliance.

Some observers here question whether the warning will be put into effect. Yet there is evidence of a recent and significant change in Zambia's attitude to such external involvement, accompanied by reports of about 50 Cuban military advisers attached to Zambian bases of Mr. Joshua Nkomo's Zimbabwe African Peoples' Union (ZAPU).

Intensification of the war carries serious risks for Zambia. Even if Mr. Nkomo is successful in his efforts to send part of his 6,000-8,000-strong army (as many are in training) to Mozambique for an assault from the east, the remainder will have to infiltrate Rhodesia from bases in Zambia. This will make Zambia vulnerable to Rhodesian retaliatory raids, two of which are reported to have taken place earlier this year, killing over 20 ZAPU guerrillas.

Some observers are doubtful whether Zambia would be prepared to take the drastic step which Cuban and Russian intervention signifies. They point to the severely depressed economy for which international assistance is urgently needed, and the fact that President Kaunda's policy has its opponents among what



President Kaunda

play into the hands of Mr. Smith who, said one Government official at the time, "thinks he could rally Western support." Officials deny a Cuban military presence but add that such a development would not be surprising. At the same time they fear that Mr. Smith has indeed won Western support. A senior official described the consequences as "disastrous" adding: "By this time next year there could be hell around here—South African troops could be fighting against us, while the Socialist countries, including Russia and Cuba, will be fighting with us."

The demanding domestic debate.

LUSAKA, March 2.

OFFICIAL Canadian foreign reserves on February 28 were \$C\$3.7bn down by \$US705.6m from those of a month earlier. The Finance Department here said.

The change, last month, included an increase of \$C\$31.7m in assets denominated in Special Drawing Rights (SDRs), reflecting an appreciation of the U.S. dollar value of the SDRs.

The Department said that the February figures do not include the drawing of \$US200m on February 27 from the \$US1.5bn stand-by credit made available by Canadian chartered banks.

Meanwhile Mr. Robert Andras, President of the Canadian Treasury Board, announced in Ottawa supplementary spending estimates \$C1.09bn for the Canadian Government's fiscal year ending on March 31.

He said the Government still expects total expenditures for the year to be within the planned level of \$C44.45bn, notwithstanding credit made available by Canadian chartered banks.

The main items in the supplementary estimates included \$C12.1m to the Agriculture Department for support of agricultural products, \$C233.5m in payments to the provinces, and \$C50m for additional costs of servicing the public debt.

Under the system of alphabetical rotation among the 15 members, Britain's Mr. Ivor Richard is the Council president this month. Clearly, the British delegation would rather not have the Council take up Andras at this time.

Nigeria, one of the Council's African members, is understood to be a prime mover in the initiative and Brig. Joseph Garba, its Commissioner for External Affairs, is due in New York next week to take part in a caucus to request the Council's intervention.

The demanding domestic debate.

Canadian foreign reserves fall sharply

BY JOHN WYLES

OTTAWA, March 2.
THE CARTER administration today asked Congress to throw a strictly constitutional lifeline to try to pull New York City back from the threatened threat of bankruptcy.

The balanced budget objective of the plan to be enshrined in a four-year budget plan which was in accord with generally accepted accounting principles. A further accounting for federal aid, the Secretary said, was New York State legislation to facilitate the sale by the city of long-term bonds, by providing appropriate security and legal authority.

The federal government has turned down the New York city plea for a renewal of the seasonal loan programme introduced in 1976, which has enabled the city to borrow up to \$2.8bn a year.

In essence, the plan would enable New York to incur up to \$2bn of long-term debt which would be backed by federal guarantees, starting for up to 15 years. But the aid is conditional on New York balancing its budget by 1982, and on the creation of a financial control and monitoring board by New York state.

Emphasising that local leaders must co-operate fully, Mr. Blumenthal said New York clearing banks had given assurances last night and was commended by the mayor for wanting to lead the fight on New York's behalf. But the mayor clearly disagrees with the administration view that New York can satisfy its own short-term borrowing needs, and said last night that should it fail to do so, the White House would be willing to take a second look at the problem.

The requirement to balance the city budget by 1982 sets the mayor an extremely tough task, and almost certainly pressures further cuts in services. The true accounting deficit for the year from July 1 will be about \$1bn, and, according to Mr. Koch's projections, the deficit would have declined modestly to \$954m by 1982.

This estimate was based, however, on the probably unrealistic assumption that there would be no general wage increase for the city's 207,000 employees who have already lodged a demand for substantial pay rises this year.

Federal strictures will strengthen the mayor's bargaining hand with the municipal unions. He needs the backing of their pension funds for purchases of short-term notes, and the unions will probably try to use the threat of withdrawal of support as a negotiating lever.

NEW YORK, March 2.

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Blumenthal asks Congress for limited aid to NYC

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Emphasising that local leaders must co-operate fully, Mr. Edward Koch, the mayor of New York, on the outline of his proposals last night and was commended

Marshall warns of intervention in coal dispute

By Stewart Fleming

NEW YORK, March 2.

MR. RAY MARSHALL, the U.S. Labour Secretary, has warned that the Carter Administration could move as early as Monday to try to force an end to the 87-day-old U.S. coal strike if miners do not vote in favour of the agreement this weekend.

In a statement clearly designed to try to persuade the 180,000 United Mine Workers (UMW) union members to approve the pact, Mr. Marshall conceded that the coalfields are in "ferment" over the Bituminous Coal Operators' Association's (BCOA) offer.

Over the past two days, union leaders have been outlining the details of the proposed settlement to local district officials who today and tomorrow will be explaining the contract to their full membership. Judging from reports coming out of districts such as East Kentucky, the southern part of West Virginia and sections of Ohio, miners are deeply divided on the three-year agreement they are being offered.

Constant dialogue with the U.S. he said, was helping both sides to understand each other's point of view. Brazil is hoping for a breakthrough in the face of widespread protectionism.

On foreign policy, the President stressed Brazil's concern with the peaceful use of nuclear energy. Its nuclear agreement with West Germany played a key part in this. He criticised "prohibitive attitudes" known.

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WORLD TRADE NEWS

ongress
Ushiba for
Geneva
discussions

Peking-Tokyo accord to rely on long-term balance

BY CHARLES SMITH

TOKYO, March 2. JAPAN'S External Economic Affairs Minister, Mr. Nobuhiko Ushiba, plans to attend a ministerial meeting of the General Agreement on Tariffs and Trade in Geneva on April 10, his office said.

Mr. Ushiba will meet at the talks the U.S. Trade Representative, Mr. Robert Strauss, and

Japan will cut import tariffs on 124 items by an average 23 per cent from Saturday in an attempt to increase imports and improve trade relations with other countries, the Finance Ministry said. The cuts were originally scheduled to take effect from April. The Ministry said the products covered by the cuts included computers, colour film, wine, Scotch whisky and brandy.

Mr. Wilhelm Haerkamp, Vice-president of the EEC. The meeting, on the Tokyo Round of negotiations, is expected to discuss possible authorisation of import restrictions on specific countries under GATT's safeguard clauses, Foreign Ministry sources said.

Japanese car manufacturers predict negligible growth in their car sales in the U.S. and West Europe this year because of the Yen's appreciation and the increasing competition from American compact cars as well as new Japanese Government measures.

Toyota Motor Company, Japan's biggest car company, said it would not sell cars and other vehicles aggressively. Reuter.

JAPAN'S \$20bn. long-term trade agreement with China is based at existing levels and to be agreed upon balanced two-way trade over the long run with deferred payments to cover an initial "bunching" of Chinese orders for Japanese plant and machinery, the Financial Times was told today.

Mr. Yoshihiro Inayama, chairman of Nippon Steel Corporation and the man who, as chairman of the Japan-China trade association, did most to conclude the new agreement, explained that the agreement, signed two weeks ago in Peking, runs for eight years and commits each country to buy \$10bn. worth of the other's products.

Mr. Inayama said that "additional" trade flows created by the trade agreement (trade would not have taken place if no agreement had been reached) would amount to a rough calculation to about \$2bn. a year more than "normal" two-way trade of some \$3bn.

Averages, however, might be misleading because there would be a heavy concentration of Japanese plant and machinery export contracts. In the early years of the agreement, with Chinese exports of oil and coal cracking up in subsequent years, included in the agreement are plant and technology (about \$7bn. to \$8bn. worth to be ordered over the first five years of the agreement), and construction materials and machinery (\$2bn. to \$3bn. with the possible exception of rails and pipes) but these

British Aerospace for India

BY MICHAEL DONNE,
AEROSPACE CORRESPONDENT

TOKYO, Mar. 2.

A BID BY the United Kingdom aerospace industry to win further orders for aircraft, engines and equipment in India will be made later on March 14 when an exhibition of British aviation products opens in New Delhi. It

is that it has been treated as a China's largest trading partner.

Whether or not that happened

would depend on whether other

countries managed to work out

long-term mutual trading

arrangements with China. It

was important to recognise, Mr. Inayama said, that China would not be willing to enter into a trade relations with another

country if it promised to pro-

duce a serious deficit on the

Chinese side.

Discussing the credit arrange-

ments to be used for covering

step-by-step increase in Chinese

Japan's plant exports during the

oil exports to Japan as one of early years of agreement, Mr.

the crucially important features of

Inayama said interest rates

would conform to normal inter-

national practices but declined

to say whether the "gentleman's

agreement" on long-term lend-

ing would serve as a specific

guideline. Credit could take the

form of either buyer's credit

or supplier's credit, at least as

far as Japan was concerned.

On specific plane export con-

tracts, Mr. Inayama confirmed

that Nippon Steel Corporation

is expected to be the main contrac-

tor for two main projects: one,

Mr. Inayama said, but low

interest rates would prob-

ably be available from state

airlines in Singapore; the other involve-

ment, Japan Development Bank, for the modernisation of two of

Mr. Inayama said he felt China's six existing steel plants.

Bayer to stay in polyester market

BY RHYS DAVID, TEXTILES CORRESPONDENT

BAYER, the German chemical group, which announced last year its withdrawal from the over-production and to bring down capacity in order to relieve the current grave surplus of supply

of polyester in the European market.

The move is evidence nevertheless of the reluctance of producers to abandon potentially

promising markets to competitors. Bayer has already withdrawn from manufacture of nylon filament for the hosiery

market though it remains a producer of nylon for other applications, including carpets.

Bayer's main fibre is acrylic and in a separate move yesterday the company announced plans to put more effort behind its Dralon brand name in the U.K. The name already enjoys a high level of consumer recognition as a quality furnishing fabric and Bayer is hoping to build on this by persuading more

manufacturers to retails to feature Dralon in their labelling and display material.

Technical has won a contract to plan and supervise the construction of a high-speed rail link between Riyadh and a town in Saudi Arabia, from the Saudi railroad organisation. Technical will also act as general consultant on rail development.

• ROMAIS has won a Y6.4bn. order from Societe Nationale des Constructions Mechaniques (SONACOME) of Algeria for 320 bulldozers and other construction machinery to be delivered by next July.

• A £1.5m. order to supply three gas turbine compressor sets to the Dubai Natural Gas Company, for use in the Fazeh Field to deliver gas to the LNG plant onshore, has been won by Ruston

Gas Turbines.

• ICL has obtained an \$880,000 order for 80 of its 1500 Series of mini-computers from Northern Computing Services (NCS) of Newcastle, New South Wales.

Contracts

• Grands Travaux de Marseilles and its associates will construct a Rand 125m. harbour at Muzza in Transkei. The consortium began feasibility study last July and the project is expected to be completed in five or six years.

• NATO has exercised an \$11.3m. option with Litton Industries for additional NICS-TARE computerised communications systems that will automatically relay telegraphic messages between various NATO facilities in the U.S., Canada and Europe.

• Instron has obtained orders for the value of \$400,000 from the Soviet buying organisation, Maskos, for seven material testing machines for a number of research establishments in the Soviet Union.

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Andersen optimistic on EEC trade talks

BY HILARY BARNES

COPENHAGEN, March 2. The Danish Foreign Minister, Mr. Knud Andersen, said today on his return from a visit to Tokyo that Japan and the EEC will conclude a trade agreement designed to reduce the Japanese trade surplus with the EEC.

No deadline has been fixed for the conclusion of this agreement, but Mr. Andersen said that an agreement is on its way and Denmark will, in its capacity as chairman of the EEC Ministerial Council, be able to report this to the Heads of Government meeting in Copenhagen in April.

Mr. Andersen said that he believed one result of his visit was that he had made the

U.K. motor parts exports to U.S. may top \$500m.

DETROIT, March 2.

BRITISH motor components in automotive engineering show and industry representatives at the conference in the world report U.S. Society of Automotive Engineers' very encouraging prospects. Engineers' exhibition here are "American makers are building confidence that exports of parts and accessories to American drive will soon become common." Manufacturers will top \$500m. place here," the SMMT spokesman added. "Chrysler with Motor Manufacturers and their Omni and Horizon models Traders spokesman," he said.

"In the past the bulk of our components export growth has been for the replacement market but the accent is now moving to original equipment," he said.

The 28 British companies exhibiting at what is often described as the most important suppliers to be a major source."

Lucas gains in Europe

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

GENEVA, March 2. LUCAS ELECTRICAL, the U.K.'s leading automotive electrical equipment supplier, claimed yesterday that it now has 25 per cent share of the European market in this field.

New export contracts valued at more than £25m. have been won in continental Europe in the last two years, the company said at the Geneva Motor Show.

These include orders for 200,000 alternators to be supplied over the next 12 months and substantial purchases by Fiat and Citroen, who have traditionally bought their parts from Lucas. Lucas is also negotiating with French authorities.

AMSTERDAM, March 2.

TWO DUTCH shipyards with extensive experience of defence contracts said they are seeking orders in Iran, but said reports in the German Press that the Dutch stand to take Fls. 10bn. (£1.35bn.) of an order worth a total of Fls. 10bn. (£1.35bn.) were

premature. The largest Dutch yard, Rijn-Schelde-Versluis, which has built frigates, corvettes, and submarines for the Dutch and other navies, said it knew of Iranian interest in extending the production run.

Dutch to build £47m. dredger

BY JOHN LLOYD

AMSTERDAM, March 2. STEVIN GROUP, the Dutch placed a dredging concern, has placed a Fls. 200m. (£27m.) order with Rijn-Schelde-Versluis for a new generation of sea-going semi-submersible self-elevating dredgers. It can be used in wave heights of up to three to four metres standing on its

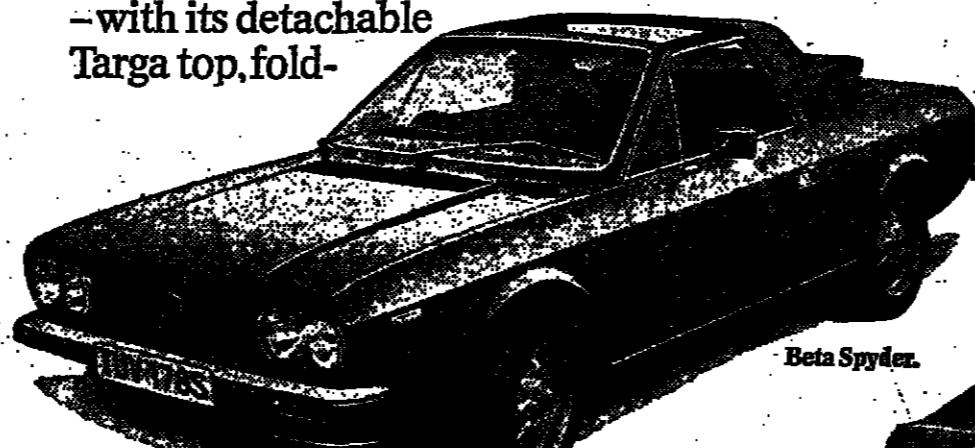
platform. The platform is 100 metres long, 65 metres wide and 50 metres high and can accommodate

Government support made it possible for the order to be date a crew of 50.

THE LAST CAR YOU'LL EVER WANT TO DRIVE.

Start with a Lancia and you can stick with the Most Italian Car of all for the rest of your life.

To cut your teeth on, there's the Beta Spyder—with its detachable Targa top, fold-



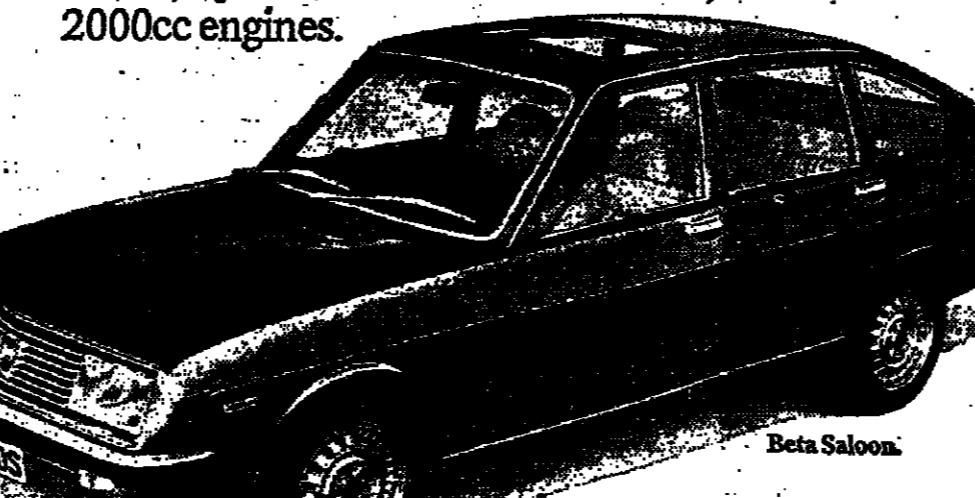
back rear window, 5-speed gearbox and all.

It'll make you lots of lovely friends (there's even room for two in the back), whether you have the 1600 or 2000cc version.



After the first flush, what could be better than the Beta Coupé?

It's just as Italian, just as dashing, just as quick. Also with 2 seats in the back for a couple of kids, if you insist. A choice of 1300cc, 1600cc or 2000cc engines.



When the family gets bigger, don't despair. Just graduate to a Beta saloon. With a 1300, 1600 or 2000cc twin overhead camshaft engine, 5-speed

gearbox, all-round independent suspension, servo-assisted all-round disc braking, fitted carpets and an 18 cu. ft. boot. Lots of comfort. Lots of room. Lots of excitement.

Or, if you prefer an estate car, go for the Lancia Beta HPE (High Performance Estate).

It has three doors and up to 42 cubic feet of load space. Plus, in the 2000cc model, 115mph performance, built-in sun roof as well as all the trimmings. There's also a 1600cc model.



Finally, for the man who wants sheer excitement first and last, there's the Beta Monte-Carlo.

Very fast, very beautiful mid-engined sports car based on the formula that has won Lancia the World Rally Championship four times in the last five years. 2 seats. 2 litres. Hard or soft top.



If you have not yet found the sort of car you could drive for the rest of your life, go and see your nearest Lancia dealer.

Take a test drive. Then talk prices. They'll probably come as a surprise to you. They start at £3,292.38* and end at £5,927.22.

But be warned.

Once you've tried one Lancia, you'll never want to drive anything else.

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Personal Export: If you are eligible to purchase a Lancia free of taxes, contact our Export Department.

HOME NEWS

Government urges less home lending

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

THE GOVERNMENT yesterday reduction on the existing £720m. asked building society leaders to a month lending programme. to reduce their monthly lending quotas to help avoid an explosion in house prices.

The request—made at the Government's regular monthly meeting with the societies—has not been welcomed by the societies or the house-building industry. It will be discussed by the Council of the Building Societies' Association at its meeting in London next week.

It is expected that, in spite of opposition to any reduction in the mortgage lending programme—given Government approval only a few weeks ago—the societies will instruct branches to reduce the rate of loans approved.

Implementation of the Government's request will not affect loans already in the pipeline, but should start to affect the societies' ability to grant mortgages from April onwards.

There is no clear indication yet of the extent of the likely cuts themselves.

Anxious

The Government's move comes after evidence that house prices have been moving ahead much faster than anticipated.

Societies are anxious to emphasise that, whatever the scale of the cut, they will still be lending more than during last year as a whole.

In the meantime, the funds they were planning to lend will be added to their already large surpluses and most probably invested in short-dated gilts.

There seems no chance that the prospect of still-growing surplus funds will encourage the societies to cut their interest rates in order to stem the inflow of new money.

The additional surplus created by the lending cut will not be big enough and inflow has in any case been falling off recently from its peak levels.

Editorial comment, Page 18

Sainsbury cuts bring a fifth more sales

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

J. SAINSBURY'S share of the by AGB, was running at about 9 per cent. In the second half of last year it fell to nearer 8 per cent, and it was partly because of this decline that Sainsbury's decided to launch "Discount 78."

Co-op loses

Ironically, the latest figures show that Tesco sales also improved last month.

Its share of the market went up from 11.4 per cent. to 12.4 per cent., which means that in this particular sector of the grocery market Tesco's sales are still ahead of Sainsbury's.

Most other multiples, including the two established discount chains, Asda and Kwiksavers, are believed to have lost fractionally last month. The biggest loser seems to have been the Co-op, though despite the fall it re-

Chemical industry warning

Leyland equity plea to be heard today

BY OUR MIDLANDS CORRESPONDENT

A REQUEST by British Leyland approval for any proposals for the creation of about £400m. Mr. Varley met strong protests in the British chemical industry and so hit investment levels. Mr. Martin Trowbridge, director-general of the Chemical Industries Association said yesterday.

In a letter to the chief executives of the association's 300 member-companies, Mr. Trowbridge added that because the chemical industry is highly capital-intensive and needs to plan a long way ahead it is particularly worried about this aspect of the proposals.

But it also associates itself with other objections that have been made by the CBI.

Mr. A. Stuart Woodhams, the association's president, wrote this week to the Prime Minister setting out the industry's special fears about the proposals. Mr. Trowbridge has also asked association members to publicise and support this view in all ways open to them.

In his letter to the Prime Minister, Mr. Woodhams said: "I hope you will very soon be able to make a categorical and reassuring statement that it is not your intention to introduce any open-ended clauses into Government or Government-influenced purchasing contracts, or as regards conditions to be applied to Government financial support of industry."

Merthyr estate opening to-day

BY MICHAEL BLANDEN

MIDLAND Bank is planning a branches in the Newcastle extension of its branch banking areas. It is to be extended, probably over the next 15 months, to 102 of the Midland branches in

The experiment involves Leeds, the Home Counties, Northwich, Bristol, the West Midlands and the London south-west. aimed to deal with the more specialised needs of the bank's region.

The experiment offers one solution to one of the main problems facing the big clearing banks, to make profitable use of their extensive and increasingly costly branch networks.

National Carriers to charge more

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

NATIONAL CARRIERS, which profit last year was due to increased productivity from a 5 per cent. smaller workforce, effective pricing and a more diversified product mix.

Mr. Brian Hayward, managing director, said yesterday that he did not expect further increases in rates this year because National Carriers had restored more effective margins by a tough pricing policy last year. Last year, there were two increases, amounting to 21 per cent, which yielded 17 per cent. after customer resistance.

Price decisions on the May 22 increase are being left until the contents of the Budget are known.

Mr. Hayward said that National Carriers' turnover from £4.1m. trading loss in 1976 to a £212,000

U.K. top steel investor in EEC

BY ROY HODSON

THE BRITISH steel industry is investing more in new plant than any other member of the Community during the steel recession, according to EEC figures published yesterday.

Total planned steelmaking investment by EEC producers is calculated at nearly 1.6bn. Official estimate that Britain's share will be about £200m. between 1977 and 1981, while the West Germans will invest £180m., and the French £175m.

The British estimates of British investment plans appear to be on the modest side, however. Much more than £200m. will be spent to implement present plans to bring the five integrated steelworks of British Steel to optimum capacity by new installations which will balance iron and steelmaking at each plant.

The Government is discussing with British Steel the investment strategy for the industry, but it is unlikely to close semi-completed projects for achieving more efficient bulk steel production.

Moreover, the private sector of British steelmaking has a number of expansion and modernisation schemes in hand, including a £30m. investment at GKN's Brymbo plant in North Wales, new investment in special steels, and expansion plans at Sheerness Steel.

Cash limits

The Brussels' estimates are low because they appear to be based on declarations made to the EEC of new investment up to 1981. Clearly a lot of steelmakers are not committing themselves to Brussels about intentions to proceed with their present investment schemes.

British Steel has been cutting back its investment during the current year to remain within its annual cash limits. The original programme of more than £800m. for 1977-78 has been scaled down to approximately £500m.

But a number of projects under construction will have to be paid for during 1978-79. Thus it is unlikely that British Steel will achieve dramatic reductions on its capital spending programme in the near future.

The figures and the quoted levels for British Steel's present investment programme do not take into account the ambitious project for doubling the size of the Port Talbot strip steel works, South Wales—virtually building new works—at a cost of £350m. That project has been suspended and is unlikely to be resurrected during the world steel recession.

EEC rules out flood cash aid

By Christopher Dinn.

CASH AID from the European Community for victims of the recent blizzards and floods in the South West has been ruled out for the time being by the EEC Commission in Brussels.

Mr. Peter Mills, Conservative MP for Devon North, called yesterday on the Government to give part of the £1m. already allocated to the U.K. by the EEC disaster fund to the West Country.

Mr. Harry Plumb, National Farmers' Union president, demanded continued pressure on the Government and the EEC to provide aid for West Country farmers, many of whom were not insured against substantial livestock losses.

The Commission in London stressed that aid for the West Country in future had not been ruled out. About £2m. remained in the Disaster Fund. But another spontaneous gesture, similar to the help given recently to Scotland and the South East of England, would not be made. The U.K. Government would have to make a formal application for assistance this time.

No formal approach had been made to the EEC about funds to the West Country, the Department of Environment said.

Cover for livestock in the open was not generally available, the National Farmers' Union Mutual Insurance Society said.

There has been no intervention by the Government to overturn the politically embarrassing Leyland decision to close the Speke assembly plant with the loss of about 3,000 jobs.

Support from the Board for reorganisation of the company's about 3,000 jobs.

The experiment involves Leeds, the Home Counties, Northwich, Bristol, the West Midlands and the London south-west.

It is to be extended, probably over the next 15 months, to 102 of the Midland branches in

the experiment involved. The experiment offers one solution to one of the main problems facing the big clearing banks, to make profitable use of their extensive and increasingly costly branch networks.

National Carriers' origin as a railway company, and provision of interest-free capital for a period, will make it into net profit for the first time next year, and says that it is unable to handle the volume of sales interest generated by the launch last autumn.

A less successful area is the collection and delivery service provided for British Rail's express parcels services. These have continued to lose volume and money, resulting in a 7 per cent. cut in the National Carriers fleet on the service last year.

In May National Carriers plans to launch Medallion 78, a premium express parcels service, to build on the existing Yellow Diamond and Medallion assured three-day delivery operations.

CBI urges £3.6bn. income tax cuts to give growth incentive

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

INCOME-TAX cuts costing £3.6bn. in a full year, which would make this year "a year of growth incentive," were urged on Mr. Denis Healey, Chancellor, yesterday by CBI leaders when they met him to discuss the Budget.

Mr. John Greenborough, president, said that the CBI saw "no prospect of this being an overheating stimulus," nor a "hostage to inflation." Instead, it would increase take-home pay and could make it easier to bring down the rate of wage increases when the new pay round starts at the end of the month.

The confederation's proposals, which would cost £2.5bn. in the coming financial year, include a more ambitious demand for tax reductions for the higher paid on more than £21,000 a year.

Originally the confederation had wanted the top tax rate reduced from 83 to 60 per cent, with a 67 per cent. stepping stone, in the coming financial year.

Allowances

In response to demands from members at its first annual conference last November and at its monthly council meeting two weeks ago, the confederation now wants to cut the top rate on earned income to 60 per cent. in the coming year and to 50 per cent. in 1980-81.

Its other main tax proposals involve helping the lower paid with a 10 per cent. increase in personal allowances, cutting the basic rate of income-tax from 34 to 32 per cent., and widening personal tax bands to help those paid between £6,000 and £10,000.

In addition, the Chancellor is asked to discontinue the 2 per cent. surcharge on employers' national insurance contributions which the confederation estimates costs industry some £1bn. a year.

On Wednesday leaders of the confederation heard from Mr. Methven at the National Economic Development Council meeting that balance of payments constraints could limit the stimulus to the budget next month. But yesterday Mr. John Methven, CBI director general, was at the 1978-79

programme up to 1981, which encourage an unsustainable recovery, growth rates in gross domestic product, the possibility of inflation, the confederation says about its own account of around 3 per cent. a year.

Originally the CBI emphasised

that it was "extremely concerned that the higher levels of public expenditure in the years to come will largely reflect a switch away from public to private consumption. They would also encourage investment."

The confederation accepts that its ideas might contribute to the scope for tax cuts, "as would the scope for improving incentives and efficiency."

"The policies which we recommend are not designed, as some critics have suggested, to expand the economy, pro-

gramme of tax reductions on the TUC's preference for a low 25 per cent. tax band on the first £1,000 of taxable income, which the confederation believes would be too expensive at a cost of £2.1bn. a year. It would also not take people out of the "tax net" and so would be of less help than the confederation's ideas to taxpayers on the lowest incomes.

The proposal to cut the basic income tax rate from 34 per cent. to 32 per cent. is a first step towards the confederation's target of 28 per cent. by 1981-82, and would help all tax-payers.

Next, the widening of personal tax bands so that the first higher rate of 40 per cent. is paid at £10,000 a year instead of £6,000, coupled with the cut in the top rate to 60 per cent. has been designed to help managers and other businessmen.

The confederation believes it would be a "morale booster" which would offer some of the effects of inflation and "rewards" the economy greatly depends for creating new jobs."

In addition to the 12 per cent. increase in the main allowances announced by the Chancellor in October, 1977, which have already been implemented and are estimated to cost £1,200 million in 1978-79,

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The first of the confederation's main tax proposals for the Budget—increasing personal allowances by 10 per cent.

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Makers need less cash for stocks

BY PETER RIDDLE, ECONOMICS CORRESPONDENT

THE AMOUNT of additional money needed by industry to finance its holdings of stocks of finished goods and raw materials fell sharply during the second half of last year.

Official figures published in the latest issue of *Trade and Industry* show that the increase in the book value of manufacturers' and distributors' stocks during the last three months of the year was £72m.

This came after a rise of £27m. in the third quarter and an increase of £32m. in the first half of last year.

It is likely that the increase in the book value of manufacturers' and distributors' stocks will remain at about the recent lower level in the first half of this year because of the slowdown in inflation.

Further drain

Similarly, a build-up in physical stocks may be relatively small later in the year.

However, a further drain on the cash flow of companies may be expected from a rise in the physical level of stocks in the first six months of last year to restocking in the second half and the slowdown in the rate of inflation from the summer onwards.

These figures suggest that even though the rate of increase in published profits slowed down last year, the underlying financial

position of the company sector probably improved because less was required to finance additional stocks.

It is likely that the increase in the book value of manufacturers' and distributors' stocks will remain at about the recent lower level in the first half of this year because of the slowdown in inflation.

The increase in the level of industry's physical stocks last year was £23m. (at 1970 prices), as announced last week, while the rise in book value at current prices was £45m.

This came after an increase in book value of stocks of £8.13bn. in 1976 and of £3.23bn. in 1975.

Engineering output rises marginally

BY OUR INDUSTRIAL STAFF

THE ENGINEERING industries showed a marginal rise in production in the third quarter last year compared with the previous three months, but output was still below that of the first three months of 1977.

In mechanical engineering, weak demand contributed to a 4 per cent. fall in output below the 1976 average, but production in the electrical and instrument sectors rose by 2 and 5 per cent. respectively in the same period.

Most of the marginal overall improvement in engineering was the result of a good performance from high technology companies in electrical engineering.

Figures by the Department of Industry yesterday in its journal *Trade and Industry* showed that the biggest improvements in this sector came from production of batteries, domestic electrical equipment, telecommunications

and electrical machinery due to rising demand.

The biggest rise of all was in computers where the production index, which fell to its highest point since 1974,

In the third quarter of last year, the index for computers stood at 72.4, compared with 64.2 in the second quarter (100 in 1970).

The index for electrical engineering as a whole stood at 115.5 in the third quarter, compared with 110.8 for the previous period.

This compares with the fall in instrument engineering from 118.0 in the second quarter to 115.3 in the third quarter. The only rise in this sector was in output of watches and clocks.

For mechanical engineering the fall was less marked, from 94.5 to 93.3. The overall marginal rise for Britain's engineering industries was 1.4, to 103.5, in the third quarter.

U.K. set for 20 years' growth, says Minister

BY OUR INDUSTRIAL STAFF

BRITAIN can look forward to 20 years of continuous growth on the pattern enjoyed by the U.S. and West Germany, Mr. Alan Williams, Minister of State at the Industry Department, said at the start of a Government campaign to attract overseas investment to the U.K.

Mr. Williams said the overseas investor would be welcome in Britain on the same basis as any domestic investor. In an 80-page report on growth in Britain in this week's *Trade and Industry* journal, the Minister of the Department he outlines six reasons why he believes Britain is an attractive for investors.

Productivity in companies in "virtually every sector" of British industry was as high as in competitive countries. Sweden on March 16.

Malt drinkers boost Scotch export sales

WHISKY exports rose by 8.6 per cent. in volume to 7,087,000 proof gallons and by 16.2 per cent. in value to £40.85m. in January.

Bulk malt shipments were up 124 per cent. at 730,000 proof gallons bulk, but blended whisky shipments fell by 10.8 per cent. to 1,073,000 proof gallons. Their value dropped 23.5 per cent. to £47.000.

Blends, shipped in bottle rose 2.7 per cent. to 5.2m. proof gallons, while their value went up 15.64 per cent. to £53.55m.

Gin exports rose 18 per cent. to 399,000 proof gallons and their value rose by 25.86 per cent. to £2.65m. Vodka was down by 3.57 per cent. at 27,000 gallons, although value was up 1.9 per cent.

RAC policy saves 15%

THE RAC has arranged for the National Employers Mutual Insurance Association to market a new motor insurance policy giving RAC members a 15 per cent. reduction on normal comprehensive car insurance rates.

Mr. Tony Andrews, commercial director of RAC said yesterday that this reduction reflected the driving record of RAC members. The underwriters dealing

Top stores for new complex

THE LEADING stores have signed agreements for space in a new regional shopping complex, the Queensgate Centre, being built on a 14-acre site in Peterborough city centre.

John Lewis Partnership, Littlewoods, Marks & Spencer, and a will occupy

House deal scheme could cut costs

BY OUR BUILDING CORRESPONDENT

THE COST to home buyers of conveyancing could be reduced by at least a quarter if solicitors accepted title insurance and if building societies accepted a title guarantee.

This claim was made yesterday in London by a U.S.-based company, CTI-Dominion Title, which started operations in the U.K. in 1973 and which claims to be the only company engaged in this type of insurance.

In a submission to the Royal Commission on Legal Services, the company says that solicitors conventionally charge £5 per £1,000 of the purchase price of a property to cover what they term "the risk of the conveyancing factor". But CTI-Dominion Title insurance would cover that risk at £2.50 per £1,000 and give wider coverage than that provided by the Land Registry.

The Law Society said in a statement: "Claims are increasingly made that people can cut the cost of buying a house by paying out money for a title insurance policy. The public need to know that in the great majority of cases title insurance is an entirely unnecessary expense."

"What the house buyer wants is a home that is his without interference, not a claim for compensation under an insurance policy, a claim which may be repudiated."

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New advisory group on environment

BY RAY DAFTER, ENERGY CORRESPONDENT

THE GOVERNMENT has set up an independent commission to advise on energy policy and the environment.

The move follows a recent recommendation by the Royal Commission on Environmental Pollution.

Among the new commission's tasks will be to examine the possible effects of energy projects on land-use planning and rural and urban environments.

Mr. Peter Shore, Environment Secretary, told the Commons yesterday that the commission would have a diversity of interests which would allow it to consider the environmental implications, both national and global, arising from the production and use of coal, oil, nuclear power, gas and electricity in the U.K.

It would also examine the environmental side of renewable energy sources and concern itself with pollution.

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Councils to check concrete dealings

BY JOHN BRENNAN, PROPERTY CORRESPONDENT

Financial Times Reporter

TWO Midlands borough councils are to examine their financial dealings to see if they suffered from the price fixing agreement operated by concrete companies in their areas.

The two companies, Mix Concrete and Ready Mixed Concrete, have informed the Office of Fair Trading that they were party to price fixing agreements in the area up until last year. Under the restricted practice

legislation, it is unlawful for

competitors to fix prices without first notifying the OFT. Failure to register means that the agreements are automatically void and that aggrieved customers can sue for damages.

Last year, following a disclosure in a row over his management and personal use of company funds that resulted in investigations by the Fraud Squad, Sir Eric, who committed suicide last September, was vice chairman of Anthony Hulley and Partners, a property group earlier in the year.

Peachey's former chairman and managing director, he left Peachey's Churchill Hotel in the West End of London. Sir Eric, who was chairman of Anthony Hulley and Partners, was vice chairman of Anthony Hulley and Partners, a property group earlier in the year.

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PARLIAMENT AND POLITICS

Immigration level has declined, says Lane

By Philip Rawstorne
MR. DAVID LANE, chairman of the Commission for Racial Equality, said last night that Britain was "in peril of talking itself into a crisis" over immigration and race relations.

Speaking at a rally organised by the Inter-Faith and All-Party Committee for Racial Justice in London, Mr. Lane called for "calm analysis and careful policies."

On immigration, the former Tory Home Office Minister said there should be more respect for the facts. "Britain is not being swamped by immigration. The level is already declining and likely to decline further. Our doors are not wide open to newcomers of illegal immigrants. The control is already firm and restrictive."

Appealing for more sensitivity and more confidence in the country's resilience, Mr. Lane said the real danger did not lie in immigration but in disharmony, disillusion, fear and frustration experienced by racial discrimination.

The menace of racism had to be prevented from poisoning society, he declared. "It is vital, in particular, to show up the real nature of organisations like the National Front who use Britain's national flag but flaunt a philosophy that is alien to our whole tradition of decency and humanity."

The debate should be swung from immigration to race relations, with concerted action to reduce unemployment and urban deprivation, to raise the quality of housing, education, and to improve relationships.

Former Tory Environment Minister, Mr. Peter Walker, told the 3,000 people attending the rally that the country's "frightening" race relations scene could be transformed by providing more resources to ensure equality of opportunity in housing, education and employment.

Legal action could not end discrimination, he said. "It is no use creating a situation in which we can boast that the black has a mouthful of legal rights but an empty stomach and is living in a hovel."

Churches and their congregations should move to offer immigrant communities friendship, understanding, help and guidance. Students, instead of organising protest rallies against racism, should provide practical help and encouragement.

Within 10 years, determined government and individual goodwill "could transform what today is a deteriorating and frightening scene into one of the great success stories of this century," he said.

Rees refuses to withdraw race remark

A PLEA for action to stop the National Front "poisoning the minds of schoolchildren" was made by Mr. Dennis Canavan (Lab, West Stirlingshire) in the Commons yesterday. He said the Front had been preaching racial propaganda in schools.

Mr. Merlyn Rees, Home Secretary, warned against giving Front members a "sense of importance" in the matter.

Mr. Canavan argued that school curricula should place emphasis on the need to encourage young people to adopt healthier attitudes which would lead to better relations.

Mr. Rees agreed, but added: "We all ought to be careful in giving a sense of importance to some people in the National Front." Discussing racial prejudice with children was important and most teachers understood how to deal with it.

He rejected a call from Mr. Patrick Mayhew (C. Tunbridge Wells) to retrace his "calumnies" against Mrs. Thatcher, and replied "No" when Mr. William Whitelaw, Home Secretary, asked him to withdraw a remark that the Tory leader was making racial hatred respectable.

Mr. Rees denied an accusation by Mr. Dennis Skinner (Lab, Bolsover) that the police were protecting the National Front. "It is not true," he declared. Mr. Skinner protested: "I think it is." Mr. Rees replied: "You are wrong yet again."

Mr. Skinner claimed that for at least two years police had followed Left-wing demonstrators and activists at rallies and other events "with a view, so we are told, of taking some training film or whatever."

He demanded to know how many extra police had been allocated duties, including surveillance of MPs and union leaders. There had been speculation in the magazine "Private Eye" that Special Branch officers who had been transferred from ports to central London was connected with this.

Mr. Rees said that the responsibilities of the police did not include surveillance of MPs and union leaders. The conclusions drawn by "Private Eye" on the reasons Special Branch officers were being withdrawn from the ports were "even more amusing and wrong than usual."

Statement on Windscale

MR. PETER SHORE, Environment Secretary, will make a statement on the Windscale nuclear plant in the Commons next week. Mr. Michael Foot, Leader of the Commons, promised MPs yesterday.

It is understood that the statement will be on Monday and Mr. Shore is expected to deal with all aspects of the future of the plant.

Thatcher pursues job figures apology

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE Prime Minister came under attack in the Commons yesterday over an admission from Mr. Albert Booth, Employment Secretary, that he had given the House incorrect comparisons between British levels of unemployment and those prevailing in other OECD countries.

Speaking at a rally organised by the Inter-Faith and All-Party Committee for Racial Justice in London, Mr. Lane called for "calm analysis and careful policies."

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Review pledge

STUDENTS lobbying Parliament in demand for a review of their grants were yesterday promised by Mr. Norman St. John-Stevens, shadow Education Secretary, that the next Conservative government would see that a thorough review was carried out

Mr. Atkinson advocated international discussions so that trade could be planned and the Government enabled to do something to within a year.

Assembly powers plea lacks support

By IVOR OWEN

AN ATTEMPT by Plaid Cymru to give to proposed Welsh Assembly legislative as well as administrative powers attracted little support when the committee stage of the Wales Bill was

debated in the Commons last night.

Mr. Gwynfor Evans, the leader of the three Welsh Nationalist MPs, insisted that it would not oppose a ballot to

put it to a vote in the Welsh Assembly.

Anything less would impede the Welsh in their fight to pre-

serve an ancient way of life, an ancient and rich culture and tradition and the Welsh language itself.

Encouraged by his party col-

leagues, Mr. Evans bemused the Welsh in the Chamber, in-

cluding the predominantly non-

linguistic Welsh, by an excursion into the Welsh tongue.

But after having satisfied Mr.

Mr. Callaghan retorted that the

party's aim, he explained, was to take Wales into a confederal partnership so that it would exercise the right of

nationhood—including a seat at the United Nations—without divorcing itself from the rest of the United Kingdom.

This concept was scornfully

stigmatised by Mr. Neil Kinnock (Lab, Beddewell) as an attempt

at "getting your bread buttered

on both sides."

While Plaid Cymru sought

legislative powers for the Welsh Assembly, it shrank from

raising powers because it

would be pointless to give a

democratically elected assembly

authority to levy taxation which

it would never dare to use.

Mr. Kinnock warned that

legislation might be used to

end "linguistic racism."

Examples of this included the

advertisement of local Govern-

ment posts in the Welsh

language, while rate demands

were printed in English.

And in one school in Anglesey,

children in an English-speaking

class who wanted to use the

latory were required to seek

permission in Welsh or suffer the

consequences.

For the Tories, Mr. Leon

British agreed that full legisla-

tive powers for the Welsh

Assembly would be a "logical

and very attractive solution."

But he added: "The real

question is, do the people of

Wales want the kind of society

they are living in to differ more

and more from the kind of

society and sort of legal

structure which operates in the

rest of the UK?"

This trend had dangerous

consequences for the Govern-

ment. It would also lead to

conflict between Cardiff and

Westminster, as well as creative

real difficulties in the Parli-

mentary process.

The best way of solving "this

legislative conundrum" would be

not to have an assembly in the

first place," he said.

Mr. Tom Ellis (Lab, Wrexham)

claimed that devolution was "an

attempt— maybe a fumbling

attempt—to try to get some form

of political structure which is

clearly overdue."

The devolution proposals for

Wales were setting up a

devolved county council but, in

that form, it would not do a great

deal of harm to the British con-

stitution.

Mr. Leon Evans (Lab, Aber-

dare) said: "The danger is that

we are getting on a slippery

slope." But the Plaid Cymru pro-

posal would put Wales on a

"slippery precipice."

Drive for better homes launched

By Michael Cassell, Building Correspondent

A £300,000 publicity campaign to

stimulate home improvement

work was launched yesterday by

the Department of the Environ-

ment.

Mr. Ernest Armstrong, Under-

Secretary of State in the Depart-

ment, said that almost 800,000

homes in England were classed

as being unfit to live in. A further

90

Rig rad
men to
to step
action

CITROËN CX. A NICE PLACE TO GO HOME IN.



Illustrated CX 2400 Pallas with optional sun roof.

In a life increasingly dominated by schedules, deadlines, traffic jams, parking restrictions and general bureaucratic insanity, the Citroën CX brings a welcome release from the pressures of the day.

Its seats are as inviting as your favourite armchair, hugging as if moulded to the very shape of your body. Their design gives excellent back and leg support. However long the journey, driver and passengers are comfortable and arrive relaxed without feeling any need to stretch their legs or flex their muscles.

SMOOTH.

Whatever price you pay for a car you will not buy a suspension superior to Citroën's unique hydropneumatic system. It keeps the car perfectly level however much you load it. The ride in a CX remains delightfully smooth all the way home with the hydropneumatic suspension absorbing any unexpected road shocks.

A bonus to all this is the comforting knowledge that if you had a blowout on the motorway Citroën's hydropneumatic suspension would automatically adjust to maintain directional stability and keep the car safely under control.

Further reassurance is provided by Citroën's VariPower steering. It prevents wheels being deflected by road surface irregularities and grows pro-

gressively firmer with increasing speed so that the driver always remains in complete control.

At low speeds and for parking, the steering is fingerlight, and power returns to a straight line position immediately the steering wheel is released. No other car has a steering which can match it.

QUIET.

Quietness is yet another feature of the CX, due principally to the aerodynamic styling which reduces wind noise by allowing the wind to sweep over, under and around the car. A high level of sound insulation makes a further contribution to quietness in the CX by reducing road noise.

It also bears mentioning that the wind cheating aerodynamic lines of the CX result in improved performance and reduced fuel consumption with the CX Pallas returning a pleasantly surprising 39 mpg at a constant 56 mph. A further benefit of aerodynamic design is demonstrated by the increased stability of the car at high speeds.

As you'd expect, the fittings on such a car leave little to be desired. All considered, an extremely nice place to be. In a sea of chaos, an island of calm.

CX comfort starts at £4636.71

for the CX 2000. The range extends up to the luxurious, longer wheelbase CX Prestige Injection C-matic at £8640.45 and offers a choice of engines (carburettor or fuel injection) and manual or C-matic transmission. All CX models have recommended service intervals of 10,000 miles and have a 12 months' guarantee. The suspension is guaranteed for 2 years (max: 65,000 miles).

Prices include car tax, VAT and inertia reel seat belts but exclude number plates. Delivery charge £68.04 (inc. VAT). Prices are correct at time of going to press.

Please enquire about our Personal Export, H.M. Forces and Diplomatic schemes and Preferential Finance scheme. Check the Yellow Pages for the name and address of your nearest dealer. Citroën Cars Ltd., Mill Street, Slough SL2 5DE. Telephone: Slough 23808.

A selection of the 16 models in the CX range.

Model.	Top speed.	Price.
CX 2000	109 mph	£4636.71
CX 2400 Super (5 speed)	112 mph	£5427.63
CX 2400 Pallas Injection (C-matic)	112 mph	£6597.63
CX 2400 GTi (5 speed, Injection)	118 mph	£6580.08
CX 2400 Safari Estate	109 mph	£5575.05
CX 2400 Familiale	109 mph	£5678.01
CX Prestige Injection (C-matic)	112 mph	£8640.45

CITROËN CX. A WORLD OF COMFORT.

Management

Names like Tritton, Bevan, Buxton, Tuke and Gurney may not mean a great deal to the average customer of Barclays Bank. But to Barclays itself they are of considerable significance. For they are the names of some of the founding families of a series of small banks which formed the base of what has become Britain's largest banking group and one of the biggest in the world.

Those names are still to be found in abundance throughout the group, particularly at the senior executive level. Despite the fact that, like Commerzbank, Barclays is a public company with a share capital widely held among thousands of shareholders, its founding families retain significant managerial control by virtue of a system which, though perhaps an anachronism to-day, is considered by many observers of the banking scene to be successful. The bank itself is convinced that this system creates major

and acquisition—some of them quite large—and has been an important force in domestic retail banking since the last century.

Yet until the Bank of England gave banks the all-clear in 1972 to develop merchant banking facilities, Barclays did not attempt a move into such "universal" banking activity as corporate finance, investment banking and securities. Whereas Commerzbank has for many years dipped into money markets for a major part of its term loan funds and, even now, with a vast reservoir of private customers' money on tap, still does so while also raising cash through bond issues, Barclays has relied for funds almost entirely on the current and deposit accounts of private customers.

In common with other German banks Commerzbank's orientation has been very different from Barclays'. It has tended to direct connections with business, other than as a provider of funds. Partly as a result of having to pick up companies that founded in the average, about 80 in number) within its orbit. It oversees most of their functions, other than major policy; certain activities, such as securities dealing, foreign exchange, currency dealing and large corporate finance deals, are initiated locally, but carried out centrally.

German bank directors also have seats on the Boards of industrial companies in which the bank holds stakes. In the U.K., however, banks have always avoided taking up to pre-determined limits. These include lending which differ from branch to branch. At the top in London, there are general managers responsible for seven regions, such as North-East, South-West and for London itself; theirs is a broader brief, taking in such functions as strategic planning and agreeing major loans running into millions of pounds.

Also based in London are the regional general managers described by the bank as "a vital link between executives on the ground and head office."

Local head office directors generally sit beneath the regional general managers, and thus supply, in common with the management pyramid, and other banks' it also achieves that

the next rung down comprises major U.K. banks. This is the branch managers.

Given the degree of autonomy which Barclays insists it allows, when assessing which country it might seem to have a rather best provides for the financial industry.

Barclays feels the set-up enables it to have "more senior executives available than most London's banking fraternity, other (British) banks". By and then operates through 35 this it means that corporate head offices around the world, each of which has its own team of executive directors to get quick decisions locally (in some cases there is also a many issues and that anything local Board comprising a outside a branch manager's balance of executive and orbit can be dealt with at

its hands were tied for many years after the Second World War, for example by having to adhere to the old bank rate and to Government credit and liquidity controls. At the same time the stock market was playing a leading role in satisfying demand for medium and long term funds.

Commerzbank, too, is not slow in complaining about external restrictions on its lending activities and how it would have liked to put more money into industry back in the 1960s and 1970s. But while the German banks do, nonetheless, seem to have actively supported industry's demands there is now increasing doubt among them about the adequacy of the capital base of most German companies, both large and small.

This reflects the considerable extent to which German industry used debt rather than equity finance for expansion in its rush for growth—aided and abetted, it must be said, by the same banks which now express doubt about the consequences.

The relatively small and inactive stock market is an obvious manifestation of this. The U.K.'s much more balanced debt/equity ratios have been maintained in large part through its highly active stock market.

Since it has been free of the controls it found so restricting Barclays feels that it has made considerable strides in developing facilities for its corporate customers. But just how short a time it is since this determined effort got under way can be judged by the fact that Barclays itself sees as the watershed its acquisition in 1971 of the 45 per cent. minority interest in Barclays DCO (Dominion, Colonial and Overseas), which it did not already own; this gave it complete control. DCO was integrated with Barclays' existing overseas interests to form Barclays Bank International and the move was seen as enabling a speeding up of international expansion on a more integrated and effective basis, to the benefit of its business customers.

Barclays' next move, in response to the 1971 Bolton Report on small companies which

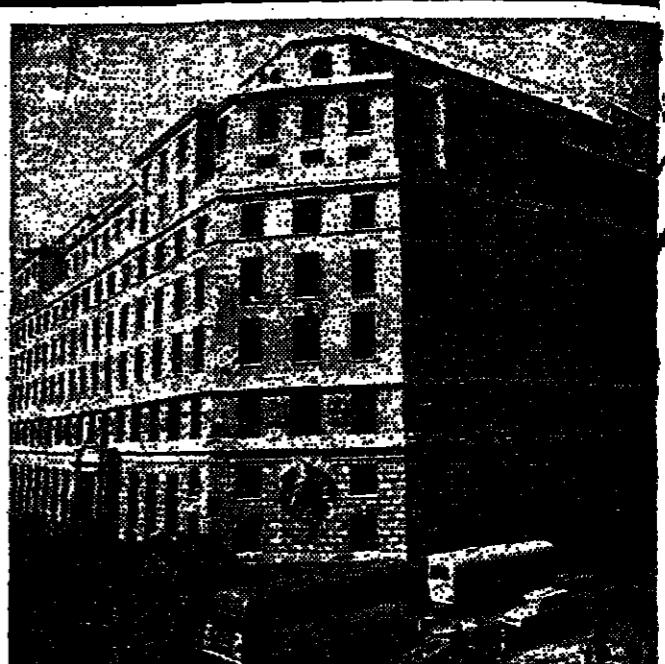
highlighted how this sector had been poorly served financially, was the setting up in 1973 of the Business Advisory Service. This is made available through all branches, providing both directly and by way of a series of publications, tailor-made advice on budgeting, cash flow, forecasting and other financial information systems to help the smaller company to organise its business.

To some outsiders, a debatable point is whether Barclays catches small enough companies in its net, to be eligible for the BAS service a company must have an annual turnover of £150,000 and upwards.

More recently, Barclays has expanded its range of services to companies by developing its own merchant bank and by buying Mercantile Credit. The evolutionary process of the merchant bank, however, underwent a hiccup late last year with the resignation of Mr. Charles Ball as its chairman.

This was largely the result of Mr. Ball and the bank not seeing eye-to-eye over such matters as the level of control the merchant bank should have over medium and long-term lending by the bank. It also seems clear that Mr. Ball—as a former independent merchant banker with Kleinwort Benson (where he was deputy chairman)—wanted more autonomy for an elite activity which Barclays does not see as being particularly exclusive—somewhat in contrast to Commerzbank's view, it appears.

Another innovation has been the corporate business development division of the parent company. Staffed by bankers, accountants and a heavy concentration of economists, this department's role is to assess and advise on the potential for growth of the constituent parts of the Barclays group. To do



Barclays' head office in Lombard Street, London

which non-graduate entrants ship stage will have been reached) training often insufficient ability. But if a general comparison were to be made, it seems safe to say that Barclays has a more generalist approach (with a fairly even balance between consumer and corporate finance training) than Commerzbank, which undoubtedly weights its training in favour of corporate finance. This is not to suggest that there is necessarily more inter-department movement than at Commerzbank.

Unlike Commerzbank's, the Barclays' training process is not linked from the outset to a formal day-release education within working hours. In both cases new recruits are given basic instruction in the services provided by the bank but Barclays' staff begin day-release only when working on Part 2 of the Institute of Bankers' examinations. At about the age of 28 or 29, they work on securities dealing and degree of standing his department has within the bank's complex character and take a "principles of lending" course dealing largely with personal work such as money market and foreign exchange dealing.

Their German counterparts, Barclays, on the other hand, who would be ahead of them, would have done quite a lot of corporate finance work and could well be in line for a management.

Moving up through stages at Barclays (there are five in all), employees' training will take in such things as balance sheet analysis, man management and staff appraisal techniques.

The training that Barclays brings to bear on its organisation has some parallels with Commerzbank; for example, both have a special programme for university graduates to (and by this time the manager

benefits for all its customers, particularly those in business and industry.

Under the system the path to the top of the managerial tree is largely pre-ordained for some members of these families (provided, of course, they have the ability, the bank assets) because it is part of the pattern of things that they should perpetuate generations of accumulated experience and local knowledge of different parts of the country. Family connections have nothing like the same importance on the road to the top of Commerzbank.

The key role of families in the Barclays set-up is but one of a series of major differences between it and Commerzbank (the structure of which was described in an article on Tuesday).

Commerzbank began life financing the exports of Hamburg merchants, and expanded quickly in most areas of banking to assume "universal" stature, though it is only in the last 10 to 15 years that it has had any substantial involvement in domestic retail banking. Since the 1917, Barclays has maintained a highly decentralised structure. This contrasts not only with Commerzbank (which, admittedly, is moving towards such a pattern because it considers this will make it more responsive to business custo-

mers—and their executive directors therefore rarely hold directorships of other companies.

Since 1896, when 20 banks merged to form Barclay and Co. (the name was later changed in 1917), Barclays has maintained a highly decentralised structure. This contrasts not only with Commerzbank (which, admittedly, is moving towards such a pattern because it considers this will make it more responsive to business custo-

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ADVERTISER'S ANNOUNCEMENT

We'll take
more care
of you

No 25

British airways ANNOUNCE

Friday, March 3, 1978



The Rolls-Royce 747 is blazing a new trail West

SAN FRANCISCO HERE WE COME

Exports get a flying start to Europe

EVERY DAY this summer more than 80 British Airways flights will leave Britain for Europe.

The flights will leave Heathrow, Gatwick, Glasgow, Manchester, Birmingham, Bristol and Cardiff. GERMANY, for example, will have about 150 flights a week.

There will be daily flights from London to nine important business cities — Frankfurt, Dusseldorf, Munich, Cologne, Hamburg, Berlin, Hanover, Stuttgart and Bremen.

Some of the Dusseldorf services will be flown by a TriStar, the first to operate in Germany.

VIENNA has ten flights a week — a daily service from London to Vienna with additional afternoon flights on Thursday, Saturday and Sunday.

PARIS will be served seven times a day, and four of the flights on weekdays will be operated by TriStars.

BAC 1-11s will fly from Glasgow to Paris non-stop on weekdays from April 3.

LYON flights will be increased from three to five a week.

AMSTERDAM will be served eight times daily, except Saturdays.

BRUSSELS will have four flights on weekdays. TriStars operate a peak, early evening return flight from Brussels on three days a week.

MILAN has three flights a day and ROME two.

A five-times-a-week service is being started from Glasgow to Milan from April 3. It calls at Birmingham.

MADRID has twice daily flights, some with TriStars.

BILBAO has a new daily flight from London.

LISBON will have a daily non-stop service.

OPORTO will have a non-stop service on Tuesdays and Fridays.

Boost for the other oil boom

STAVANGER, the thriving centre of the Norwegian oil industry, is being given a six times a week service from Heathrow by British Airways this summer.

Operating every day except Saturday from April 2, the Trident 2 flights depart Heathrow at 1125 and return at 1345.

Scandinavia gets an excellent service from British Airways.

Stockholm has two services every day, and two services also fly to Copenhagen and Oslo, each day except Saturday.

A new route is being opened from Glasgow to Copenhagen from April 1.

Helsinki and Gothenburg have a daily service, and there are also afternoon flights to Helsinki, operated in conjunction with Finnair.

SAN FRANCISCO will be just one long hop away from London on May 2 when British Airways starts flying its new Rolls-Royce powered Boeing 747 jumbo jets on this important financial and tourist route.

This will be the first time since 1969 that a British airline has served San Francisco, and the first time ever that a British airline has flown the route non-stop.

The service will leave London daily (except Fridays in May) at 1430, arriving at 1730 local time.

The new San Francisco route is just one of many improvements which British Airways is introducing to its services to North America this summer.

The airline's long-range 747s with Rolls-Royce RB 211 engines will also fly to Los Angeles on five days a week. Wide-bodied DC10s will operate on the remaining two days.

Popular

Miami and Montreal are to be served by both 747s and DC10 wide-bodied aircraft by British Airways this summer. Each city will have daily flights.

In all, British Airways will serve ten cities in the United States and two in Canada this summer.

The popular executive cabin facility will be available on all 747 flights.

People living in the north do not need to commute to London this summer to pick up Transatlantic flights.

British Airways will be flying from Manchester and Glasgow (Prestwick) to Montreal and Toronto. All services will be operated by wide-bodied aircraft in the peak season.

New York will also be served from Manchester and Glasgow (Prestwick), with 747s on two

Concorde success grows

THE British Airways Concorde services to New York have proved extremely popular with business travellers since they started last November.

During the winter, the service has been increased until it is now daily, and there is a strong possibility that the frequency will be stepped up to ten a week by mid-summer.

The Atlantic crossing takes a little over three hours — under half the subsonic time. Flights leave Heathrow at 1115 and touch down in New York at 1600 local time to give passengers a complete working day.

British Airways also has three Concorde flights to Washington each week. They leave London at 1300 and arrive in the US capital at 1210 local time.

days of the week, and VC10 airliners on the other five.

There will also be a feeder service to Glasgow (Prestwick) from Belfast connecting with the New York and Canadian services.



One of British Airways' new Boeing 747s with Rolls-Royce power: Soon they will be flying to San Francisco and Australia

Things are looking up for Downunder

Take the plane train

HEATHROW — and British Airways' world-wide network of air services — are now only 45 minutes away from the heart of London. Underground trains now run from Piccadilly Circus to a station beneath Heathrow's control tower.

From there, a series of walkways with moving pavements link up with the three main terminals. Single fare from Piccadilly Circus is 80p.

Coaches on the Piccadilly Line have been specially designed to have more room than usual for passengers' luggage.

FLIGHTS between Britain and Australia will be quicker and more convenient this summer thanks to big improvements in the British Airways timetable.

The airline's new, long-range Rolls-Royce Boeing 747s are being brought in on the route, and all services will go by way of India and south-east Asia to give, in most cases, shorter journey times.

SYDNEY, for instance, will have daily jumbo services making only two stops on the way.

MELBOURNE will have three services each week making two stops and four making three stops.

PERTH will have a

Announce Reporter

one-stop service from London on three days each week.

BRISBANE, served only by British Airways, will have three three-stop flights each week.

Flag over E. Europe

BUSINESS travellers selling exports in Eastern Europe have a great ally — British Airways.

British Airways operates fast, frequent services from London to eight cities — Moscow, Warsaw, Budapest, Belgrade, Zagreb, Prague, Bucharest and Sofia.

No other airline can offer business travellers from Britain such a comprehensive service.

There are frequent flights to Zurich, Basle and Geneva from Heathrow.

New route to New Zealand

British Airways is the only airline flying between Britain and New Zealand, and a new route by way of Bombay reduces the flight time to 27 hours, which is faster than the route via Los Angeles.

Main features of British Airways' other services to the Far East include a daily 747 jumbo service from London to Hong Kong. There are also additional flights on three days of the week.

Singapore has a daily 747 service. Three 747s fly each week to Kuala Lumpur and two fly to Bangkok.

Brisbane is served by a weekly VC10.

747 for Mexico and Antigua

THE Boeing 747 jumbo jet is being introduced by British Airways on the routes to Antigua and Mexico City this summer. And the Antigua flight will be non-stop.

These are just part of the improvements being made by the airline to its services to Bermuda, the Bahamas, the Caribbean and Mexico.

There will be new aircraft types and improved routes.

Highlights of the new timetable include daily non-stop services to Bermuda and five flights a week to Barbados.

British Airways is, in fact, the only airline to operate wide-bodied jets from Britain to the Caribbean. Jumbos are on the routes to Antigua, Barbados, Port of Spain, Bermuda, Kingston and Mexico City.

The airline is the only one operating from London to Antigua, St. Lucia, Georgetown, Bermuda, Freeport, Nassau, Panama City and Mexico City.



Meet our girl Roz

BRITAIN will soon know the face of Roz Hanby very well.

For she is the star of British Airways advertisements and posters now appearing all over the country.

Roz is far more than just a pretty face. She is a busy stewardess flying on British Airways 707s and VC10s out of Heathrow.

For reservations or further details, see your Travel Agent or British Airways Shop.



Tasting triumph

TWENTY-SEVEN awards were won by British Airways chefs at the Hotel Olympia International Catering Awards Exhibition in London. In all, the team collected five challenge trophies and gold medals. One of the gold medals was won by Bill Walker (above) for his "Gateaux Practical".

The Property Market

BY JOHN BRENNAN

Aberdeen draws in the funds

Institutional investors have separate units. Rents of £1.50 a direct oil-related work. Overall, tended to fight shy of Aberdeen's square foot for workshop and the City's unemployment rate is property market in recent years, warehouse space rise to £2.50 for only 3 per cent compared with the boom-town image that ancillary offices, giving a total a Scottish average of 8.7 per cent. The attracted land speculators to the initial rent roll of just over 6.7 per cent and the U.K. average of 6.7 per cent. The local construction industry has tended to need more than the traditional ancillary office content in industrial and warehouse buildings. Aberdeen units tend to be built with around 20 per cent office content, which is 5 or 10 per cent more than the national average. Office rents of £2.50 a square foot or so have topped up industrial space rents in the £1.80 to £1.80 range to overall unit rents of over £2 a square foot.

Fund managers, institutions have seen too many "boom-towns" fizzle out to take developers' talk of Aberdeen as a future "Houston of the North" seriously.

Despite the institutions' scepticism, the Aberdeen market looks increasingly stable. Speculators who forced local industrial land prices from a few hundred pounds to £80,000 and £70,000 an acre in 1973 have long since handed over to the receivers.

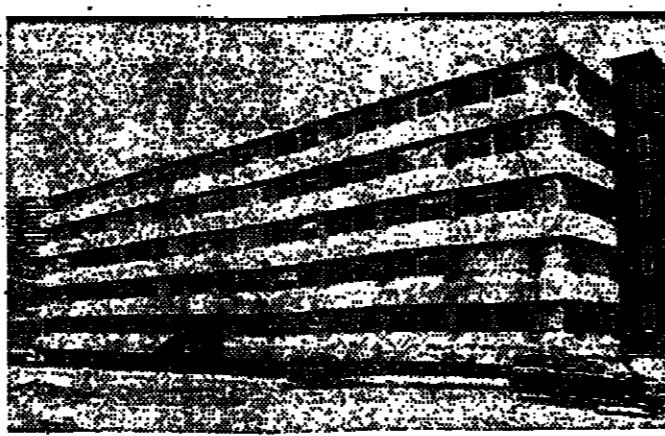
And the commitment to Aberdeen and the Grampian region by North Sea oil and gas service industries has primed a wider demand for industrial and office space that looks certain to generate its own growth momentum long after the North Sea exploration phase is over.

This week Prudential Assurance gave a lead to its fellow funds by committing around £1.7m. to the purchase of the first 90,000 square foot phase of Dyce Developments' industrial and warehouse scheme in Aberdeen's Dyce Industrial Park.

Drivers Jonas, acting for the development, group which is now owned by the Rover Bank of Scotland and the Charterhouse Group—has let the space on standard 25 year leases with five yearly reviews in nine

months. The main population and economic centre of North East Scotland, Aberdeen is by no means dependent upon the oil industry. Over 25 per cent of Scotland's agricultural output comes from the Grampian region, and 30 per cent of the U.K.'s fish catch is landed there. Textiles, paper-making, distilling, shipbuilding, and engineering kept the City's 200,000 population employed before oil.

Oil and gas exploration has obviously had a marked impact on Aberdeen's economy. But the effects are far wider than 12,000 new jobs in the City created by



Inverlair House, the first of the new wave of office developments in Aberdeen. The 64,500 sq. ft. block was developed jointly by Teesland Investments and Bovis in 1973 on projected rents of £1.12 a sq. ft. It was bought by the South of Scotland Electricity Board Nominees Superannuation Fund for £230,000 before completion, and let at £2.50 a sq. ft. Last September the fund sold the block to Legal and General for just under £2m. The market rate for space there would now top £4 a sq. ft.

Aberdeen. Construction recently confirmed local agents' views that oil-service groups have been renegotiating leases, extending them from 5 to 30 or more years. And as this increased security backs up a sharp increase in local office rents, and steady growth in industrial rents, office managers are likely to begin swelling Dyce Airport's passenger figures.

The oil companies are clearly taking a long-term view of the Aberdeen market. BP and Shell attracted all the headlines in the quarters to accommodate over late 1960s and early 1970s is 1,000 staff each. Occidental is dwarfed by the production phase.

At the peak of the exploration period there were just 25 drilling rigs in North Sea waters. By 1985 there will be 60 large production platforms in continual need of supply.

Conoco has risen from 22,000 square feet of offices by the year-end. Rents in the British National Oil Corporation and Burmah already

reflect the growing shortage of prime space, having risen from £1 a square foot in 1973 to around £2 a square foot for modern accommodation now. Local office buildings costs in that time have risen from £8 to over £22 a square foot.

On the industrial front, Martin Cohen, whose Teesland Investments announced a £5m. indus-

trial and office development programme in the City this week, expects a local anomaly that has continued the rent picture.

The off-shore service industries have tended to need more than the traditional ancillary office content in industrial and warehouse buildings. Aberdeen units tend to be built with around 20 per cent office content, which is 5 or 10 per cent more than the national average. Office rents of £2.50 a square foot or so have topped up industrial space rents in the £1.80 to £1.80 range to overall unit rents of over £2 a square foot.

Fund managers, unaware of the higher office content, have seen reported rents to be out of line with the national rate, and have treated industrial investments in Aberdeen as substantially ex-growth.

In the early 1970s the local planners zoned 1,500 acres of land for industrial use. But the planners, who saw the national move towards airport locations on new or modernised sites, have risen to a level where, in certain cases "they do not justify investment." He said that "one of the problems in future facing the pension funds is maintaining their property targets against the background of falling supply." He sees property development programmes as one way of maintaining investment targets.

Mr. Jenkins' fund has reduced its target for property investment from 40 to 30 per cent of the new money over the past 18 months.

Mr. Jenkins echoed other witnesses' worries about property prices having risen to a level where, in certain cases "they do not justify investment." He said that "one of the problems in future facing the pension funds is maintaining their property targets against the background of falling supply." He sees property development programmes as one way of maintaining investment targets.

Former First National Finance Corporation chief executive Pat Matthews, has been making money underground for over a year now. When he was recruited to the FNNC money-laundering operation, he had heard of wartime bunkers linked to the under-

Financial Times Friday March 3 1978

Funds provides an ground system. After leaving the secondary bank Mr. Matthews former FNNC Chairman, Viscount De Lisle, John Hamble, and former City of London Police Chief, Sir Andrew Young, formed Security Arch, the firm took a 25-year lease from the Department of the Environment on a 100,000 square foot bunker 120 feet below Hatstock Hill, NW3, and opened business as a security filing site. Around 30 per cent of the bunker space is now filled with clients ranging from the British National Oil Corporation, Thames Television. It can store around £300 a year to store files, equivalent of 25 four-draw filing cabinets.

GEORGE Walker's leisure, hotel and property group, Big Walker, is struggling with the difficulties of legal problems of its firm, Oxford Street shopping village. The group received a writ earlier this week for Graham Saunders and Associates calling for a halt to the Oxford Street project. Mr. Walker describes the move as "a complete try on." "Nobody," says "was more amazed than us to receive the writ."

BW and its "invaders" are making the standard "vicious fence" statements. And they are not planning to delay the opening of the 67,000 square foot former Woolworths site in the North side of Oxford Street.

BW took a 20 year lease of the building from Woolworths at an initial rent of around £5 a square foot. Barclays are believed to be the 60 per cent financing partner in a firm conversion to a three level multi-shop centre, complete with its own paved streets.

Sole letting agents, Leavenworths, have now filled all but eight of the smaller shops at rents ranging from £200 a square foot. BW and Leavenworths are seeking through applications for the remaining space to select

clients ranging from the British National Oil Corporation, Thames Television. It can store around £300 a year to store files, equivalent of 25 four-draw filing cabinets.

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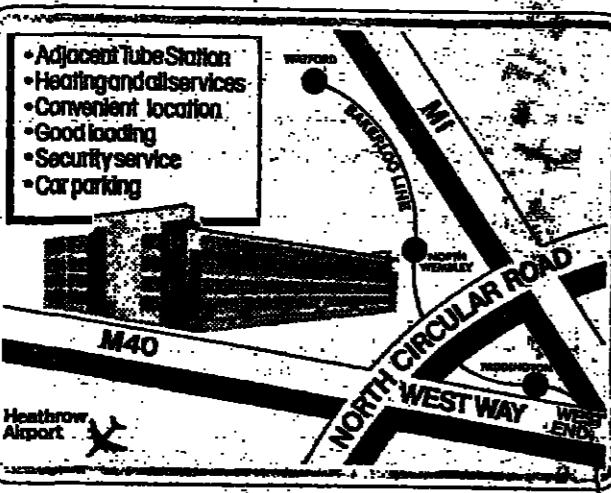
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Harold Williams
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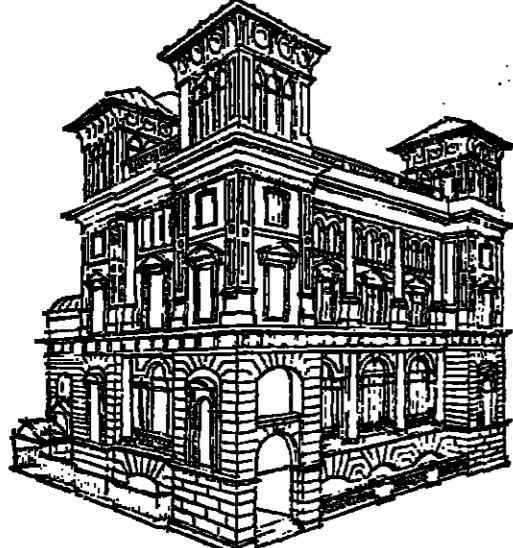
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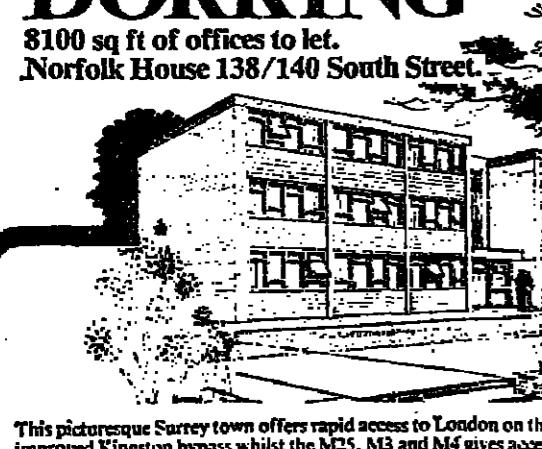
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12th April 1978

STAINES SURVEYORS

King Street
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Myth-making about tax

BY PETER RIDDELL

ONE OF the most widespread myths about the tax system is that stress on removing people from tax at the lower end of the scale, and reducing the marginal rate of tax and national insurance for those starting to pay tax and in the higher ranges. Action at the lower end of the scale is very expensive in revenue terms and the clear stimulus in the size of the tax cut is not a prospect that pleases.

The wide problems of switching were highlighted in the recent Commons debate on tax by Mr Denzil Davies, the Minister of State at the Treasury. He pointed out that increasing the specific duties on alcohol, tobacco and petrol in line with inflation would add about 1 per cent to the retail price index while raising £400m. The unification of value added tax at a rate of 10 per cent would raise prices by nearly 1 per cent, with the result that the budget would be even more apparent.

Further growth at Redcar means further redundancies at Hartlepool. In a town with 18.7 per cent of its 25,000 adult male workforce unemployed, which lost 1,500 steel jobs from over 5,000 to 2,300 as a result of Post Office rapid changes in communications technology. A further cut to 1,500 is expected in the early 1980s.

Ironically, the Redcar plant is only four miles as the crow flies from BSC's Hartlepool works, but 45 minutes' drive via the road skirting the Teesside estuary. An acceptable commuting distance in the South-East; but Linghan states that for Hartlepool's steel men Redcar might almost be on the moon. With a strong feeling of community, reinforced by advertising, they have shown no enthusiasm either for uprooting their homes or for commuting. Of the team has attracted work for the past year, there are at least a number of other sites best thing that ever happened.

The share of direct taxes has remained at the higher end of its historic range at 52 per cent until the start of the current financial year, thanks to the inclusion of national insurance surcharge. Indeed the further cut in income tax in October reduced the share of direct taxes to 48.6 per cent, the lowest percentage since 1968-1969. But as the Treasury points out, it is probably fairer to take the position after the summer Finance Act (49.4 per cent) since this anticipated a rise in allowances in line with inflation required in 1978-79.

These figures might appear puzzling in view of all the complaints about the level of personal taxation. What has actually been happening has been a switch of balance within the direct tax total. The personal taxpayer has effectively been offsetting the fall in tax payments by companies. The result is that at a time when the overall tax burden has been rising the real level of taxes paid by individuals has increased sharply, accounting for the £5bn. rise in the real burden of income tax since the last Tory budget in Spring 1973, stressed by Sir Geoffrey Howe.

There is general agreement that the personal tax burden



HARTLEPOOL

WHEN John Linghan arrives each morning at the British Steel Corporation's South plant at Hartlepool, where he works and is a union organiser, he can just see across the mouth of Teesside, the outlines of BSC's newest, most sophisticated but only partly developed plants at Redcar. For Linghan, and BSC's dwindling work force at Hartlepool, it is not a prospect that pleases.

The wide problems of switching were highlighted in the recent Commons debate on tax by Mr Denzil Davies, the Minister of State at the Treasury. He pointed out that increasing the specific duties on alcohol, tobacco and petrol in line with inflation would add about 1 per cent to the retail price index while raising £400m. The unification of value added tax at a rate of 10 per cent would raise prices by nearly 1 per cent, with the result that the budget would be even more apparent.

The two moves combined would make it possible to reduce the basic rate of tax by 2p. While this would be welcome, it is open to question and there is limited scope for raising taxes on the company sector in view of the still limited recovery in its real profitability. Even with the payments of Corporation Tax in the current financial year looking like being much higher than expected, the total will still be little more even in cash terms than in 1974-75 and much lower, of course, in real and percentage terms.

Payroll

During the Commons debate Mr Pardoe recognised the problems caused by the narrow base of the main expenditure taxes. His solution was a sharp rise in payroll taxes, namely the national insurance contribution in order to finance income tax cuts. But a rise in these contributions would add to the cost of employing workers and would almost certainly increase unemployment. If anything, there is a case for cutting this tax.

The view of the CBI and the Conservative Party is that the necessary leeway for cuts in personal tax can be created by holding down public spending. But this ignores the strong pressures for necessary improvements in public services, such as hospitals, which can only partly be met by cutbacks elsewhere.

The conclusion is that given the present tax structure and the monetary and external constraints, there may be limited scope for reducing the personal tax burden by increasing other taxes.

Bunker Hunt returns string to Maurice Zilber to-day

NELSON BUNKER HUNT, probably America's most successful commodity dealer and certainly the world's biggest name in international bloodstock, with an investment running into several hundred million dollars, today moves his horses from Francois Mather to Maurice Zilber's stable.

Ten-year-old Blakeney horse, trained by Fred Rimell, won Warwick's Panama Cigar hurdle quodling on his second appearance over timber and his subsequent efforts suggest that he will take all the beating in the final.

John Player and Sons is sponsoring the Panama Hurdle series for the eighth time and next week's Chepstow final will carry the £10,000 Cavendish Cape stakes, a seven-furlong handicap, con-

tinues for a third year, and the which has the field to itself for another three weeks or so. For the Old Cape Colony stakes, which replaces the Red Deer stakes on last year's corresponding programme.

After a surprising number of withdrawals at the final declaration stage, to-day's Newbury card makes little appeal. For anyone wanting an interest there, Killarney, among the runners for the opener, Div. I of the Whatcom hurdle, may be the answer.

I feel sure that this highly rated young novice did not produce his best form when only fourth behind Explorateur at Ascot last time out and am prepared to give him another chance to prove that he simply had an off-day there.

Empery before switching to Mather, returns a team of 12 horses to Zilber.

They include the Hail to Reason gelding Trilliton, arguably the best staying three-year-old of her sex in France last year, and five representatives of Vaguely Noble, a sire who has done tremendously well for Mr. Hunt.

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RACING

BY DOMINIC WIGAN

Looking further ahead, Cavanish Cape Day at Ascot on Saturday, September 30, is to have additional support from Edward Cavendish and Sons. The £10,000 Cavendish Cape stakes, a seven-furlong handicap, con-

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Kings and Clowns
by B. A. YOUNGEdward Burn
Delys Watling and Frank Finlay

Kings and Clowns — book music. They are vacuous all right, but to an older, more mellifluous formula. The lyrics are vacuous too; they're not on wit but on sequences of rhymes that suggest a political rhyming dictionary. The dialogue is made up from the oldest musical jokes you can remember. "The Pope would get for adultery." "He'd never take it lying down." Only Anna Quayle as Anne of Cleves succeeds in ever making it sound funny, and this is because she mostly of background, so dead or divorced queens return from time to time to maintain interest. Jane Seymour even has her baby after we have attended the marriages of Anne of Cleves, Catherine Howard and Catherine Parr.

Henry, whom Frank Finlay impersonates with immense effort but little success, is only king involved, and there are no clowns, only Will Somers, the king's jester, a kind of singing compere (Ray C. Davis). The songs are mercifully different from the vacuous rinky-dink sound of to-day's popular

Flemish accent.

The director is Mel Shapiro, who is compelled by the poverty

of his material to introduce

numerous simple end-of-the-pier routines whether relevant or not.

—Will Somers on a skateboard, for instance, or Anne of Cleves walking silently across the stage in her stays. Delys Watling as Anne Boleyn seduces the monarch with a strip routine, revealing as pretty a bum as I have seen. Perhaps end-of-the-pier entertainment is what is intended. If so, it seems a terrible waste of Frank Finlay.

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Flemish accent.

The villains of the piece are inevitably the hospital staff, unwilling or unable to deal frankly with their patients. But the resulting tensions are never presented as glibly as that. We see a nurse anxious to get home early for a dinner party leaving a reluctant doctor to fix a saline drip for a talkative terminal case. He pads carefully around the bed but is caught at the door. His pain at being involved in, of course, comparatively minor to that of the man on the bed, but it is pain of a sort nonetheless. In another interlude, an old man dies in the arms of his grandson while reminiscing

about his English.

Paul Scott

The death of Paul Scott, at the age of 57, has robbed the English novel of a skilled practitioner. His name rests, and will continue to rest, on four books known collectively as the *Raj Quartet* which present a marvellously well-observed and perceptive view of life in the India sub-continent in the 1940s.

Scott, a Londoner by birth, had served there during the war and returned for his subject matter when he took up full-time writing afterwards. It was an audacious bid to try to become the successor of Kipling and E. M. Forster, but he gained widespread respect. A. C.

Prospect at the Old Vic

After its successes of 1977 the Lear, and, to celebrate Christopher Fry's 70th birthday, *The Lady's Not for Burning*, longer at the Old Vic in 1978. Among the actors appearing in all it will occupy the theatre for six weeks between now and December, mounting seven new productions. There will be a Festival of British Comedy, featuring *Twelfth Night*, *Love's Labour's Lost*, *Much Ado About Nothing*, *Twelfth Night*, *The Merry Wives of Windsor*, *Measure for Measure*, *Richard III*, *Henry VIII*, *King Lear* and *The Donbase Dancer*. Other plays to be performed are *Julius Caesar*, *King Lear* and *Richard III*.

Cinema

Decline and fall of the American dream

by GEOFF BROWN

Looking for Mr. Goodbar (X)
Plaza 1

The Baker's Bread ICA

The Boys in Company C (X)
ABC Shaftesbury Avenue

Tomorrow Never Comes (X)
Leicester Square Theatre

The Four Feathers (U)
Warner West End

search for non-binding relationships, throws the unsavoury Tony out of her flat. Her sister Katherine (Tuesday Weld, utterly wasted) tries to find some ice to bathe her wounds and returns from the fridge with an orange lollipop (one of the few bright objects in this deliberately dingy film). Amid hysterical screams she fetches a towel, which is discovered to be crawling with roaches. More hysterical screams follow: we then abruptly cut to Theresa's deaf children lined up by a piano singing "Silent Night." Throughout Brooks' direction garnishes the hysteria of his script by the clumsy use of visual symbols: actors and camera go out of their way to draw attention to the deprived objects in Theresa's flat, the glass mobiles decorated with suggestive shapes, the blood-streaked face of a wall poster.

Theresa is played by Diane Keaton, currently riding high after her success in *Amadeus*. She acts with a weary under-the-gruelling-conditions-and-hers comic gift so a long way to make her character less repellent than the rest. And one must be grateful that Hollywood still has people working in the mainstream of production who can conceive and carry through such an independent project, marking it with their personal style and beliefs. The trouble is that Brooks seems incapable of marking with anything lighter than a road drill, and the sad truths of Theresa's story have been replaced by an unpleasant mixture of hot air and sour grapes. *

Compared to the onslaught of hysterical sermonising in *Looking for Mr. Goodbar*, *The Baker's Bread* (showing in repertory at the ICA) comes as a light, airy breath of fresh air. One-hand should see a loaf of fresh bread for baking and bread is what this gently obstinate German film (directed by a son, Erwin Kusch) is all about. The apprentice Werner Wild (well played by Bernd Tauber) arrives at a small town bakery and we watch his gradual involvement in family and civic matters, his affairs of the heart and growing mastery of his trade. One of the baker's sons has his head teeming with theories and formulate about the relationships between society, economy and industry, but neither his father (a conscientious worker who eschews automatic aids) nor the apprentices have a great deal of time for him. Neither, one feels, does the director: all three share an intuitive approach to the matters at hand.

Asked at the beginning why he wants to be a baker, Werner frequents single bars in her

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Keeping the people off the streets

WHEN Parliament adjourned on out of the way, we shall know the Devolution Bills would by-election without such a ban he would not be standing again, stitency and publishes its purpose of the move was to pre- on May 5 by the first May Day the Leader of the House are political opinion in the country. to the Scots and the Welsh precedents for extensions to so it does not have to waste the. We shall have come, as it were, that it had fulfilled its promise, bans, as is explained below. But time in selection procedures. The possible consequences of I take it that most people would Nor does it need to use Brixton. He added that it was expected baddy in different places for the Bills still remain the main necessary. We added that it was expected to do a voluntary abandonment of wish that this should not be as a test of opinion: there are different reasons. For example, compelling argument against By coincidence, the announce- plenty of other elections and by- calling a snap election in June.) ment of the present ban and where and, in any case, even

and that a new session would the Party could lose. Glasgow would be standing again, stitency and publishes its purpose of the move was to pre- on May 5 by the first May Day be opened on October 29. Garscadden, where, it has a majority of 7,026 over the SNP, largely because of an aggressive Nationalist campaign. That would have very little to do with facing badly in the local elections in England, or the by-election in Brixton. But at the end of the cycle, my guess would be that Labour would have very little to rejoice about or be able to look forward with any confidence to an early revival.

At the same time, it will not be easy for the Government to react by "determining" to cling to office at Westminster. For Parliament, too, is coming to the end of a cycle. For Scotland and Wales Bills should be through by the end of the summer session. The Government then will be less able to rely on the support of the Scottish and Welsh Nationalists.

Readers this week have the advantage of me: they know the result of the by-election in Ilford North. But, that apart, there are plenty of other elections over the next two months on which to speculate. The Budget is set for April 11. That means that the most likely date for the by-election in Glasgow, Garscadden is Thursday, April 13. Elections for the Scottish regional councils will take place on May 2, and local elections in England, including all the London boroughs, on May 4. There is also a by-election pending in Lambeth Central—better known as Brixton—following the death of Mr. Marcus Lipton last week.

Once all these elections are being most attention. Passage of possible to hold the Brixton had previously announced that has its headquarters in the con-

Devolution Bills would by-election without such a ban he would not be standing again, stitency and publishes its purpose of the move was to pre- on May 5 by the first May Day the Leader of the House are political opinion in the country. to the Scots and the Welsh precedents for extensions to so it does not have to waste the. We shall have come, as it were, that it had fulfilled its promise, bans, as is explained below. But time in selection procedures. The possible consequences of I take it that most people would Nor does it need to use Brixton. He added that it was expected baddy in different places for the Bills still remain the main necessary. We added that it was expected to do a voluntary abandonment of wish that this should not be as a test of opinion: there are different reasons. For example, compelling argument against By coincidence, the announce- plenty of other elections and by- calling a snap election in June.) ment of the present ban and where and, in any case, even

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Not least, there was the warning from a leader of the National Front at Ilford last week: "If they think that this by-election is a hot potato, wait until we put up a candidate in Brixton." Mr. Merlyn Rees, the Home Secretary, said in the law and order debate in the House of Commons on Monday that he took that seriously, and one fears that he is right to do so. It adds up to getting the people of Brixton to the polls in maximum decent haste.

There was another point in that same debate on which Mr. Rees was less than accurate and which affects a period that many people seem to have forgotten about. Speaking of the Public Order Act 1936, from which the power to ban demonstrations is derived, the Home Secretary said that after the war there were "no marches in the metropolitan area until about 1950." That is true only in a very special sense. The reason why there were very few marches in London in that period was that they were almost continuously banned by the Metropolitan Police Commission, and the Home Office did not also want to ban the traditional May Day demonstrations.

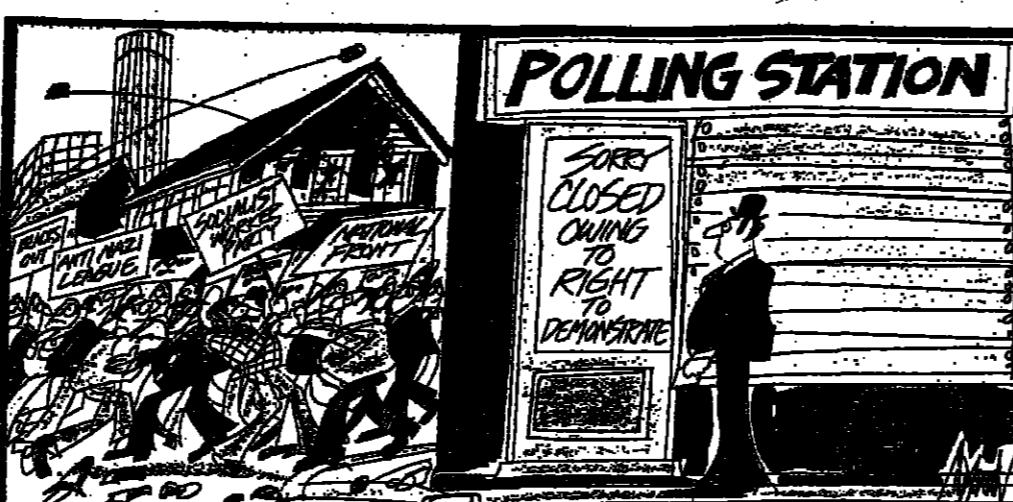
At that time, it was illegal to make it illegal to use "words inciting hatred of any racial meeting. The police were attacked by both sides. There were 23 arrests and ten people were fined sums of between £3 and £10. (The maximum sentences under the Act those days were a £50 fine and/or three months in prison.) Sir Oswald Mosley's subversive group of Her Majesty's subjects should have been led by Mr. Tom Iremonger, the Independent Conservative Democrat candidate at this week's Ilford by-election who now describes himself as in opposition to "Punk Toryism."

It is ironic that the campaign of Communists holding a nearby meeting. The police were attacked by both sides. There were 23 arrests and ten people were fined sums of between £3 and £10. (The maximum sentences under the Act those days were a £50 fine and/or three months in prison.) Sir Oswald Mosley's subversive group of Her Majesty's subjects should have been led by Mr. Tom Iremonger, the Independent Conservative Democrat candidate at this week's Ilford by-election who now describes himself as in opposition to "Punk Toryism."

There have been various uses of the Act in the last few years, but the bans have been brief, not always in London and not always directed against the National Front—the IRA has also been a target. But the ban imposed last week goes back more than 25 years for a direct precedent.

I am not sure whether that story has a moral. In the past, the Fascist marches were more anti-Semitic than anti-immigrant—hence the concentration on the East End, and of course there were few immigrants around. Now they are against both immigrants and Jews. And the story does show that there are precedents for banning demonstrations even during a General Election. Perhaps what it shows most, however, is the way we forget that we are not always as pacific as we think.

Malcolm Rutherford



Mr. Callaghan indeed could even say that he had planned the autumn poll all along.

* * *

Given all those other elections, there is every reason why voting in Brixton should take place as soon as possible or, at the very latest, by Thursday, April 20. The importance of that date is that the ban on public processions in London—imposed because of disturbances at Ilford North—is due to expire on April 24, and I do not think that in the balance of payments as the and I do not think that in the economic indicator commands it is for Brixton. Since Mr. Lipton's Revolutionary Party

As it happens, however, the Brixton could also serve very well political character in the East End of London and in parts of Finsbury, Islington, Stoke Newington and Tottenham. The

ban then remained in force until early January 1950 and the hope must have been that the General Election of February that year could take place without it. On February 2, however, it was reimposed and then extended for another three months at the end of April. The reason given was that trade unionists had complained that the Mosley Movement was planning yet another East End march which would make the holding of their own customary May Day demonstrations impossible.

Both had to go.

After that, the ban was continuously in force until May 2, 1951. Its lifting was followed

by a new ban on all demonstrations and processions of a political character in the East End of London and in parts of Finsbury, Islington, Stoke Newington and Tottenham. The

ban remained in force until May 2, 1951. Its lifting was followed

Letters to the Editor

The future for exporting

From the Managing Director, Capital Partners International.

Sir.—We read with great interest your feature on DJS Engineering (March 1) and the experience Mr. David Brown had when he sought capital for the venture a few years ago.

The article touched on some points which are critical to the development of the small business sector in the United Kingdom. It was clear that Mr. Brown appreciated almost at the outset that he needed to look upon the world as his market. Indeed he moved into international sales at a much earlier stage in his company's development than British companies have done traditionally.

This aspect will surely become increasingly important if the United Kingdom is to develop a new breed of exporting companies with specialised high value-added products which capitalise on the country's skills and inventiveness. This is where the future lies. We must assume that the U.K. will become unable to compete in world markets by physically exporting the standard manufactured products which the developing and new industrial countries themselves become increasingly capable of producing.

If the technically more advanced, know-how rich companies in such developed countries as the U.K. want to realise their full potential, they must expand into overseas markets very early. They must move themselves into the world market with the objective of becoming the number one "multi-national" in that particular field.

They must be willing to export their know-how and set up joint ventures or licensing agreements in other countries. Christopher von Lutiz, 17c, Curzon Street, W.1.

Of service to each other

From Mr. W. Whitworth.

Sir.—It is unreasonable to hope that Mr. R. O. R. Morgan (February 22) can be proved wrong.

There is a desperate need for all service industries in this country to scrap that they are just that: "Customers are not nuisance, they are the reason for our existence." The contrary view is perhaps a factor of our malice.

Manufacturing, of which I have some experience, calls for long stretches by everyone from the chief executive through senior, middle, and junior management and includes over time in the shop. Banks must also try to serve.

I have tried to overcome the lack of service during the lunch hour when our employees need only report a limited success. William B. Whitworth, Horseshoe Cottage, Much Hadham, Herts.

Selling Britain short

From the Chairman, Horseshoe Pottery Company.

Sir.—It is as degrading to plead with our Japanese counterparts not to compete by asking them to reduce car exports to Britain, as it would have been incomprehensible to beg both Germany and Japan to cease hostilities instead of fighting and beating them against all odds during the war.

Can anything be more unrealistic than expecting the

countries whose workers and industries manufacture diligently without strikes and disputes to cease their dynamic efficiency and at the same time participate in recycling their surplus to subsidise countries weakened by persistent lack of cohesive collaboration between Government, unions and industry.

United we stand, divided we fall. Where in heaven's name is our national pride?

Desmond Rawson, Horncastle, Lincolnshire.

From Mr. P. Tarrant-Willis.

Sir.—Like Copernicus, the only

defence, and perhaps the only

solace, is to try to get whatever

comfort one can from a scientific

view. For example look at what

is now becoming painfully

obvious in the private housing

market. This is explained by the

hypothesis of "ideological inter-

ference" and its proof is the well-known "Crazy Logic" solu-

tion.

On the one hand Government,

through the Department of the

Environment, has planned and

now believes that there is an

adequate supply of building land to satisfy the private house

market. There is not.

On the other hand Govern-

ment, through the Treasury,

says that too much money may

be made available to buyers and

so it imposes unofficial "quotas"

on the building societies to try

to keep the price of houses down.

At the same time, the Treasury conveniently provides

a tap stock to soak up the funds

that might have been advanced

to buyers if only there were

enough houses to buy. Which

they are not.

So there is a logic in the

Government's actions, but it is

an extraordinary logic.

Prices are the reward wisdom of their masters. Of those who, forecasting correctly, direct land to its most valuable uses and losses are borne by those who make incorrect forecasts, supplying land for less urgent uses.

What is the point of the proposal to tax land at its natural value?

Since the price of land is the present (discounted) value of expected future rents and incomes, it is generally believed that the tax will be levied well into the future, the price of land will fall towards zero?

Therefore this scheme amounts to a proposal to nationalise all land without any compensation being paid to its present owners. This is clearly no way to correct particular injustices which exist with respect to the ownership of land as of other assets. Furthermore, we should note that the proposal to tax land raises very real problems of calculating the rental value in a situation where it is entirely confiscated.

Mark Brady, 3, Elmendene Court, Constitution Hill, Woking, Surrey.

From the Chairman, Legislati- on Committee, The Association of Independent Businesses.

Sir.—In his letter of February 27 Mr. Jan Hildreth showed how harmful the Bullock proposals could be. On one point however he seemed to have misinterpreted the proposal.

It is not the primary function of companies to serve their customers rather than "shareholders, employees, or anyone else." It is the primary function of a company, through its directors, to serve the shareholders. In a competitive economy the satisfaction of customers becomes the principal occupation of the directors, but the discipline for this is provided by having to satisfy the shareholders whose claim on the company can be met only after all other claims, including of course those of employees.

Policemen and others have tried to obscure this issue and in consequence have foisted on us various pieces of debilitating legislation and proposals like those of the Bullock Committee.

It would undoubtedly be to our advantage if they were to remember more often that people will risk their savings in business only if the directors have always at the back of their minds the aim of maximising the company's profit for the benefit of the shareholders. It is not contradictory to say that this will benefit customers and employees into the bargain.

Gavin Dauris, Europe House, World Trade Centre, E.1.

From the Secretary, Cambridge Workers Control Group.

Sir.—It is sad that someone with a title as important-sounding as the "Director-General of the Institute of Directors" should have such a poor idea of how management functions as Jan Hildreth appears to have in his letter attacking the Bullock Report (February 27).

Jan Hildreth seems to imagine that a group of sovereign beings assemble in the Board room and from the work of other professionals; and they can affect the community as a whole and not just an individual element or a single organisation. These factors are a collection of zombies with no idea of their own and head but to obey the superior public sector pension funds

of where actuarial judgments influence levels of taxation. Government borrowing and the nationalised industries charges.

For these reasons the actuarial profession would not be justified.

For these reasons the actuarial profession would not be justified. It seems to me, in reading Mr. Laybourn's suggestion or the similar proposal made in your columns (January 27), that the Government should establish an independent commission to

specify each year the range of assumptions on which the public sector pension funds should be based. It is always assuming, of course, that these giant funds are willing to give up a large amount of time on their present basis.

It is very dangerous for power-

less people to affect the responsibilities of power, and what the Bullock proposal is to put the responsibility where the power lies, namely, with the organised (that is, unionised) workforce. Jan Hildreth's sympathy for the poor non-unionised worker is a piece of nonsense on level with those who contend that parliamentary democracy on the grounds that it disenfranchises everyone who dislikes the major political parties. It is, however, instructive to note the circumstances under which a director of directors becomes a convert to the Rousseauian concept of direct democracy.

Having got rid of the absurd anomaly by which management pretends to rule its workers, the firm will obviously be in a much better position to provide a good service to its customers, and there is no reason why there should be continual bickering—unless the remaining shareholders' representatives choose to make things difficult by refusing to acknowledge the new and vastly more effective sovereignty of the workforce.

Peter Brooke, Peterhouse, Cambridge.

From the Director-General, Royal Institute of Public Administration.

Sir.—In response to Mr. Laybourn's suggestion that the Government Actuary's task might be eased by a spread of responsibility for the judgements being made," Mr. O'Brien, president of the Institute of Actuaries, maintained (February 24) that the members of all professions must operate entirely by personal judgment.

The problem to which Mr. Laybourn draws attention is too important to be swept aside merely by an assertion that professions of many different kinds should conduct their affairs in a uniform way. There may well be special factors arising from the nature of the actuarial function and from the kinds of business in which actuaries engage that make it desirable for them to follow different procedures from those that society finds acceptable for other professions.

A president of the Board of Education once remarked a propos a schoolteachers' pension scheme: "I have a very great respect for the sombre science of the actuary. But the science of the actuary is not an exact science, and whenever a fund of this kind (one with employee contributions) comes up for revaluation there will always be disputes as to the rate of mortality, and there will also be disputes as to the rate of interest.

COMPANY NEWS + COMMENT

Mills & Allen 183% up at £2m. so far

A 183 PER CENT. leap in taxable earnings from £747,000 to £2.13m. is reported by outdoor advertising contractors and leading foreign exchange brokers Mills and Allen International for the half year to December 31, 1977. Turnover was almost 20 per cent. up at £13.9m., against £11m.

Despite the traditionally lower level of advertising expenditure in the March quarter, the forward order position for both outdoor and screen advertising in all the company's markets is encouraging, the directors say.

Harlow Meyer's level of brokerage in January this year has maintained the rate of the first six months and its overseas associates have begun to show some improvement.

While these factors justify certain optimism, the disparity between trading profit in the first and second halves seen last year, when taxable earnings were a record £1.63m., will be less pronounced for 1977/78, they comment.

A net dividend of not less than 2p for the current year was forecast at November 29, a scheme for a reorganisation of the group's capital was announced.

To cut share administration costs the company is now offering a scheme to holders of small batches of shares or warrants, whereby the holdings would be aggregated and sold and the proceeds distributed pro rata with all Stock Exchange costs paid by the company.

The scheme applies to holdings of not more than 50 Ordinary 50p shares, 90 Redeemable Cumulative First Preference Shares 1984 or 70 warrants to subscribe for Ordinary shares.

Stated earnings for the half year per share were 17.45p (14.56p) or 11.49p (3.35p) based on a nominal 52 per cent. tax rate.

At half time group indebtedness was down from £9.4m. at June 30, 1977, to £7.8m. During the period property sales totalling £1.64m. were completed and in the second half further property sales totalling £314,000 have been arranged.

There is a fall in profitability during the period reflects the continuing improvement in trading conditions and the fall in interest charges, the directors say.

Both outdoor advertising and foreign exchange broking has achieved significantly higher profits during the first half. The contribution by the overseas subsidiaries and associates was lower as a result of a downturn in trading activity in the U.S. and East and the strengthening of sterling.

As known, the reorganisation of the group was approved by shareholders and warrantholders on December 5. The offer for the forecast dividend.

HIGHLIGHTS

EML has severely disappointed the market with almost halved pre-tax profits for the first six months due to a virtual disappearance of profits from electronics, including the scanner, and a sharp setback on the music side. Lex discusses the progress at Turner and Newall where currency movements trimmed the group's growth last year. Also the figures from Royal Insurance are considered, where a big U.S. underwriting turnaround in the final quarter helped produce a good advance in profits in common with other insurance companies reporting earlier in the week. Finally Lex takes a look at Dunford and Elliott which has failed—by a large margin—to achieve its hit-time profits forecast. Elsewhere there are good figures from British Vita and Mills and Allen but a disappointing result from Vantona.

minority shares in Mills and Allen Group has been 84.00 per cent. accepted and the few remaining minority shares will be compulsorily acquired.

On January 6 Hambros Bank had increased its and its associates holding to 10.57 per cent. of the equity.

Half-year Year

1977 1976 1976/77

Turnover 13.91 11.06 22.44

Trading profit 1.317 1.547 4.91

Interest profit 1.217 7.97 2.62

Tax 612 295 511

Net profit 1.504 451 2.11

Attributable 1.469 450 1.600

NCR expands by £2m.

FOR 1977 computer and ancillary equipment makers NCR, a wholly owned subsidiary of NCR Corporation, shows taxable profit more than doubled from £1.86m. to £3.85m. on turnover ahead from £11.7m. to £13.7m.

At the trading profit level, however, the improvement was 10.25m. to 13.75m.

The loss made on the sale of warehouse and factory facilities that were surplus to requirements resulted in an extraordinary debit of £1.01m.

An interim dividend of 7.1m. has been paid but no final is proposed.

After provision for tax, the extraordinary item and minorities, group profit emerged at £9.78m. (1976/77).

Allen Harvey upsurge

AFTER MAKING provision for rebate and tax and transfer to inner reserve, Allen Harvey and Ross, bill brokers and merchant bankers, reports that profit surged ahead from £9.7m. to £11.2m. in the year to February 5.

The final dividend per £1 share is 13.35p net, lifting the total payment from 27.5p to 30.71p, as forecast in May last year. A three-for-five scrip issue is also proposed.

The upsurge in profitability during the period reflects the continuing improvement in trading conditions and the fall in interest charges, the directors say.

Both outdoor advertising and foreign exchange broking has achieved significantly higher profits during the first half. The contribution by the overseas subsidiaries and associates was lower as a result of a downturn in trading activity in the U.S. and East and the strengthening of sterling.

As known, the reorganisation of the group was approved by shareholders and warrantholders on December 5. The offer for the forecast dividend.

British Vita hits peak £6.18m. as U.K. profits quadruple

LARGELY REFLECTING quadrupled U.K. trading profits, the listed companies will have been pre-tax figure turned in by British Vita Company for 1977 shows a £2.18m. advance to a record £6.18m. U.K. operations contributed £1.78m. at the trading level compared with £4.35m. in 1976. Overseas gave £1.5m. against £0.5m. Growth of pre-tax profits in the second half was better than in the first when a rise of 50.06m. to £2.33m. was reported.

Basic earnings for the full year are given at 27.7p (14.1p) and fully diluted at 26.3p (13.6p). The net final dividend, waived in respect of £19,000, is 1.0p for a 2.13p (adjusted 1.91p) total, and a one-for-five scrip issue is also proposed.

Operations in Africa achieved satisfactory results, say the directors, notwithstanding the various political and economic uncertainties. As previously reported the sale of shares in Vifafood Nigeria under the Nigerian enterprises decree will be effected in 1978 and will reduce the companies' interest from 50 to 20 per cent. Had this percentage applied in

(which contributed around 70 per cent. of last year's associate profits) will be very difficult to sustain, the directors say.

External turnover and more recent overseas investments continue to produce growth.

It will be difficult for the group to show much, if any, profits advance in the current year. However, the renewed strength in the U.K. and the lessening dependence upon potentially volatile overseas markets, a feature of the group's traditional dollar profits which have been affected by sterling's improvement against the dollar. M&I's full year profits may be at least 5.8p. The shares, however, yield only 2 per cent. on the proposed.

The directors report that steady progress continues to be made in the U.K. operations towards a more acceptable and permitted level of profitability despite the comparatively slack demand in the consumer sector and lack of overall growth in the U.K. economy.

International operations overall show increased output and earnings and the growth in the companies in Australasia, the Far East and Canada is noteworthy.

Comment

British Vita's 54 per cent. pre-tax profits increase owes much to the success of the rationalisation and reorganisation of its U.K. operations which have been turned round from a loss of £1m. to profits of almost £1.8m. in two years. The U.K. polymer and rubber product divisions should benefit further from improved efficiency in the current year and an upturn in consumer spending after last year's mostly flat trading conditions will also help. However, the loss of a large slice of the group's Nigerian earnings

(which contributed around 70 per cent. of last year's associate profits) will be very difficult to sustain, the directors say.

External turnover and more recent overseas investments continue to produce growth.

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International operations overall show increased output and earnings and the growth in the companies in Australasia, the Far East and Canada is noteworthy.

Expansion for Myddleton Hotels

In the half year ended Decem-

ber 31, 1977, Myddleton Hotels has increased its profit from £248,000 to £253,000 after interest charges of £47,000 against £52,000.

After taking into account the expected relief on capital allowances in the current year, the tax charge is £127,000 (£98,000) to leave the net profit ahead from £150,000 to £202,000.

Following a placing of shares last year as a result of an acquisition, the group is giving a 25 per cent. premium for Myddleton to pay a dividend of 10p gross, compared with 7.0425p in 1976/77. In the event the interim is being raised from 2.5p to 4p gross, or from

2.5p to 4p net.

The judge accepted the costs of

B.C.A.'s application to be paid by

Mr. Hutchings and two other Nationwide directors, Mr. Richard Frank Cox and Mr. John Leonard Gray.

The gross interim dividend is suspended in 1974 and the listing

is unchanged at 6.25p—the 1976/77 total was 15p paid from the net revenue of £2.4m.

The chairman reports that the company has received bridging finance of £50,000 against the long-term financial assistance of £6.03m. to which the financial institutions have agreed in principle to subscribe. Legal and other formalities which have to be completed before release of the first instalment of this assistance are now way and ready to take advantage of the new opportunities: the growing strength of fleet and business sales was one that the group was well qualified to satisfy; the long-awaited upsurge in truck sales was beginning to materialise; and

the

meeting

was

the chairman said that the group now had a relatively novel

situation. It had the volume of

vehicles in stock needed to fulfil

its objectives; it was well placed

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CONTRACTS AND TENDERS

Democratic and Popular Republic of Algeria

Ministry for Industry and Energy

ENTREPRISE NATIONALE SONATRACH

Marketing Division

Département Réalisation Infrastructure

International invitation to tender no. 6/78 SONATRACH is launching an international invitation to tender for the supply of equipment for the construction of 300 (three hundred) service stations which will include:

- 1st lot: Equipment for:

 - Cleaning-lubricating workshops
 - Equipment for paraffin
 - Equipment for wheel-balancing
 - Equipment for headlight monitoring
 - Automatic washing installation
 - Associated equipment

- 2nd lot: Seamless tubes
- 3rd lot: Piping
- 4th lot: Electric equipment
- 5th lot: Safety equipment
- 6th lot: Metallic furniture

Interested companies may obtain the tender documents for the whole of this tender or part of it, as from the publication of the present announcement, against a payment of Dinars 200 (two hundred dinars) from:

SONATRACH — Division Commerciales
Département Réalisation Infrastructure
Route des Dunes — Base ALCIP —
CHERAGA (Algiers) Algeria

Tel. 81.12.03 to 08
Telex 52.803 — 52.292 — 52.293 —

52.297 — 52.779

Tenders, together with the relevant usual references, should be sent by registered mail in double sealed envelopes to: 'Entreprise Nationale SONATRACH', at the above-mentioned address, the inside envelope clearly addressed as follows: "A. NE. PAS OUVRIR — SOUMISSION — A.O.I. no. 6/78" not later than 15th April 1978.

Tenders remain valid by their quotations for a period of 120 days.

Tenders which will not respect the above-mentioned indications will not be taken into consideration.

Democratic and Popular Republic of Algeria

MINISTRY OF LIGHT INDUSTRY
SOCIETE NATIONALE DES INDUSTRIES
DE LA CELLULOSE

"SONIC"

INTERNATIONAL INVITATION TO TENDER

SONIC is launching an international invitation to tender for the construction of a "manufacturing unit of paperboard paper and 'single use' carrier paper."

Interested companies may obtain the tender documents from:

SONIC
44, Rampe Ali Haddad (Ex Zaatcha)
El Mouradia, Algiers, Algeria
Tel. 44.38.00-01 and 04
Telex 52.933

against a payment of Dinars 200 (two hundred dinars).

Tenders, together with the relevant usual references, should be sent in double sealed envelopes to Monsieur le Directeur Général SONIC at the address above, the inside envelope clearly addressed as follows: "SOUMISSION — A. NE PAS OUVRIR — Projet Complexe de Transformation de Produits papetiers et cellulaires."

Tenders should be sent not later than May 20, 1978, the postmark being taken as evidence of the date of posting.

Tenders remain valid by their quotations for a period of 120 days.

Democratic and Popular Republic of Algeria

MINISTRY OF LIGHT INDUSTRY
SOCIETE NATIONALE DES INDUSTRIES
DE LA CELLULOSE

"SONIC"

INTERNATIONAL INVITATION TO TENDER

SONIC is launching an international invitation to tender for the construction of a "manufacturing unit of paper for photocopiers (diagram process)."

Interested companies may obtain the tender documents from:

SONIC
44, Rampe Ali Haddad (Ex Zaatcha)
El Mouradia, Algiers, Algeria
Tel. 44.38.00-01 and 04
Telex 52.933

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Democratic and Popular Republic of Algeria

MINISTRY OF LIGHT INDUSTRY
SOCIETE NATIONALE DES INDUSTRIES
DE LA CELLULOSE

"SONIC"

INTERNATIONAL INVITATION TO TENDER

SONIC is launching an international invitation to tender for the supply of equipment for the manufacture of paper.

— unit of machines for the manufacture of waxed paper
— unit of machines for the manufacture of glossy paper.

Interested companies may obtain the tender documents from:

SONIC
44, Rampe Ali Haddad (Ex Zaatcha)
El Mouradia, Algiers, Algeria
Tel. 44.38.00-01 and 04
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ART GALLERIES

ILLUMIN OF FISHBONE paintings by
M. SIMONE RADLEY GALLERY,
11, Watling St., Radley, Oxon OX2 0EP,
U.K. 0865 24363.

LA GALLERIE, 14, Rue Bonaparte, 75.1.1
EXCELSIOR ART RESTAURANT
1000 BOULEVARD SAINT-GERMAIN
75.1.1. Tel. 55.52.52.52.

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75.1.1. Tel. 55.52.52.52.

ART GALLERIES, 10

AMERICAN NEWS

United Technologies bids for Ambac Industries

By STEWART FLEMING

TEWERTED last year in a systems. It also manufactures extensively in the Lockheed L101. United Technologies is offering \$50 a share in liquidation value of a new series of preferred stock for each Ambac share with a cash alternative of \$48 a share for up to 49 per cent of the total Ambac common outstanding.

Ambac, which had sales in with Ford Motor and is working with Ford on the development of a gasoline fuel injection system, is also a technologically-oriented company and one of the leading manufacturers in the automatically keeping jetliners world of diesel fuel injection on a selected flight plan is used

NEW YORK, March 2.

Over the past four years, Ambac's earnings have been growing rapidly. In the 1974 financial year, the company earned \$2.02 a share and in the 1977 financial year \$3.95 a share.

Bethlehem Steel refund hint

PITTSBURGH, March 2.

BETHLEHEM STEEL Corporation, stunned by heavy last year after weather conditions and low-cost imports received a \$134m. cash refund from the U.S. Treasury Department as part of a recovery formula.

Under the plan, the steel maker stands to gain an estimated \$300m. in total tax benefits against future income tax payments, the Pittsburgh Post-Gazette reported in Thursday's edition.

The paper said it was told by Treasury Department sources that the company may not be quoted as saying, that the company may be liable for federal income taxes for up to nine years depending on business improvements.

Bethlehem was forced to lay off thousands of employees at its employment at the Johnstown and Lackawanna Mills for the APDJ

Lackawanna, New York, plants next five years.

According to Bethlehem Steel's 1977 statement to stockholders, most of the proposed adjustments relate only to the timing of deductions and would result in reductions in other years.

The Post-Gazette said the Internal Revenue Service (IRS) sources revealed that the company maximized its 1977 losses in an attempt to receive a refund against its profitable year in 1974.

The paper said it was told by the Pittsburgh Post-Gazette that the newspaper said it was told that the company may be liable for the 1977 tax losses by the IRS that such payments would damage efforts to increase cash sum was involved.

Singer Co. forecasts flat first quarter

NEW YORK, March 1.

SINGER Company's first quarter Singer's 1978 income growth is in market conditions in mature and European markets, to not expected to match 1977 levels. A significant decline expected in the performance of sewing products. In the 1977 first quarter, the company reported net income of \$16.5m. of 97 cents a share, or fully diluted and \$1.51 primary on sales of \$537.1m.

Mr. Joseph B. Flavin, chairman of the group, also said Singer's 1977 net from continuing operations was \$74.5m. or \$3.98 a share.

Mr. Flavin stated that the decline in first quarter sewing results was attributable to chang-

es in consumer sewing are expected to show improvement compared with the first quarter, while the sewing products area in the first half will show improvement on a year to year basis. Agencies

However, second quarter 1978 results in consumer sewing are expected to show improvement compared with the first quarter, while the sewing products area in the first half will show improvement on a year to year basis. Agencies

Under a tender offer that expired in mid-January, Humana acquired about 5.7m. of American Medicorp's shares out of about 9.380.000 outstanding. Humana exchanged \$15 in cash and 0.5 shares of a new issue of \$2.50 preferred for each share of Medicorp.

At that time, Humana said any shares not purchased as a result of the tender offer would be acquired by Humana for about the same consideration as those tendered.

AMERICAN QUARTERLYS

CANADIAN IMP. BK. OF COMM.

CNA FINANCIAL			WHITE CONSOLIDATED		
Fourth Quarter	1977	1976	Fourth Quarter	1977	1976
Revenue	575.7m.	514.8m.	Revenue	340.0m.	279.0m.
Net profits	30.73m.	12.55m.	Net profits	16.0m.	12.7m.
Net per share... Year	0.77 2.24	0.24	Net per share... Year	1.23 1.10	
Revenue	225.0m.	199.0m.	Revenue	14.0m.	12.0m.
Net profits	79.01m.	41.64m.	Net profits	53.8m.	51.2m.
Net per share... Net per share...	1.79 0.70	0.70	Net per share... Net per share...	4.28 4.08	

This announcement appears as a matter of record only.

EPSI—Empresa de Polimeros de Sines S.A.R.L.

US \$12,000,000

Medium-Term Loan

Guaranteed by:

Banco Totta & Acores

Managed by:

Banque de l'Indochine et de Suez

Banco Totta & Acores, London Branch

Société Générale

Co-managed by:

Société Générale de Banque

Provided by:

Société Générale de Banque

Banque de l'Indochine et de Suez

Banco Totta & Acores, London Branch

Société Générale

Banque Française du Commerce Extérieur

Banque Rothschild

Chase Manhattan Bank N.A.

Manufacturers Hanover

Banque Nordique

Banque Commerciale pour l'Europe du Nord

Banco Pinto & Soto Mayor

Banque Franco Portugaise d'Outre Mer

Agent Bank:

Banque de l'Indochine et de Suez

GERMAN COMPANIES

Overheads limit Daimler-Benz rise

FRANKFURT, March

DAIMLER-BENZ, the West German car and commercial vehicle builder, has reported a year of stable profits: as a result of a well-above-average increase in sales of its highly successful motor cars, profit development in 1977 was positive, to-day's report said.

Although the preliminary report on last year gives no profit figure, it states that personnel and raw materials costs rose by \$600m. — well above the Deutsche Mark's 13 per cent.

The increase in earnings was mainly due to rapid growth of assets. Returns declined marginally from 60 cents on each \$100 of assets a year earlier, to 59 cents in the latest quarter.

Net interest revenue kept pace with asset growth, rising 17 per cent.

Ericsson do Brasil doubles profits

By Diana Smith

RIO DE JANEIRO, March 2. Ericsson do Brasil Comercio e Industria SA, the Swedish-based electrical company, doubled profits in 1977 to Cr.412m. (\$29.4m.). Heavy debts, high costs and expenditure of previous years were corrected drastically in 1977. Capital raised through subscription pumped a further Cr.588m. (\$32.2m.) into the company while financial outlay was reduced from Cr.904m. in 1976 to Cr.634m.

Coca-Cola income up

Coca-Cola Company 1977 net income rose from \$290.9m. to \$326.2m., and the company said that it anticipates another strong year in 1978. Agenor report from New York.

The quarterly dividend is stepped up from 38 1/2 cents to 43 1/2 cents and the company said it expects the rising trend to continue.

Earnings per share for the full year were ahead from \$2.38 to \$2.57. Sales increased from \$3.998m. to \$3.56m.

Allied Artists wins

British actors Sean Connery and Michael Caine to-day lost a bid to tip up the revenues from the film "The Man Who Would Be King" until a court case next month, Bunter reports from New York. The pair

allege they were denied their profits from the picture.

In dismissing their claim for an injunction against Allied Artists Pictures Corporation, U.S. District Court Judge Michael Cane to-day lost a bid to tip up the revenues from the film "The Man Who Would Be King" until a court case next month, Bunter reports from New York. The pair

allege they were denied their profits from the picture.

Citizens and Southern

The Comptroller of the Currency is to end the suspension of trading in the securities of Citizens and Southern National Bank with effect from to-morrow. The Comptroller had ordered the suspension on February 27 pending the release of information by the Bank.

The Bank announced on Monday that its top officer had resigned and that it may release 1977 earnings to show a loss.

The group is clearly concerned about West Germany's ability to maintain its international competitiveness at a time when both costs and the value of the Deutsche Mark are moving upwards: it is also very worried about the effects of new U.S. legislation on fuel consumption, exhaust emission and noise levels. This could steer the motor industry in a completely new direction in the technical field, and give it new and difficult tasks.

The company does not yet specify its losses, noting only that there has been a worsening of earnings position. In 1976 it registered an operating loss of DM98m. There has been no dividend paid since 1974.

Total turnover fell by 5 per cent against the year before to offset the rise through increased prices, said the company.

Surprisingly, perhaps, for a concern whose customers are prepared to wait up to two and a half years for motor cars, Daimler-Benz seems not entirely satisfied with its market's prospects over the next few years. However, in the car-making sector at least, things look bright, with the inflow of orders from home and abroad strong across its entire range. Despite increased output, says the report, production is still well below the group's delivery capabilities.

However, in the commercial vehicle sector, things are by no means as good. Daimler-Benz, like many other West German commercial vehicle manufacturers, saw domestic output fall last year — it declined by 3.1 per cent to 157,300 units — and there seems to be little prospect of a fall recovery this year.

The report, which points out that 1976's production figures were particularly high, states that the pronounced weakening of demand in important export markets in the last few months of 1977 was only partly offset by an improvement in home demand. Last year's decline of 10 per cent in group sales was well above expectation last year, and a considerable increase in output is planned for 1978.

Deimler-Benz's report, however, goes on to say that further predictions as to the development of the West German car industry are impossible. The industry, it says, is heavily dependent on exports, and the current economic climate is one of uncertainty.

Krupp steel in deficit

By Jonathan Carr

BONN, March 2. IN COMMON with many of its European competitors, Fried. Krupp Huettenwerke (FKH), the steel-making arm of the group, confirmed to-day that it had suffered losses in 1977, and warned shareholders that it would not be able to pay a dividend.

In a preliminary report on the year, which also includes results for the last quarter of 1977, Preussag made it clear that the continued weakness of the zinc market was the most important single cause of its difficulties. The company is both a miner and smelter of the metal, and has recently warned that it fears a further softening of the producer price from the current \$600 per tonne, meaning a further accumulation of metal stocks and possibly short-time working.

Relatively firm market conditions for lead, the D-mark price of which rose by 10 per cent during the fourth quarter, to DM1,435 a tonne on average, were not good enough to outweigh losses on zinc. The year's turnover for Preussag's metals division, accounting for about one-third of group sales, was down by 4.5 per cent to DM802m. In addition to the fundamental weakness of the market for zinc and for other metals including cadmium and copper, Preussag's company notes that the decisions of the EEC Commission in Brussels could bring an improvement for the steel market with

Kockum's aid decision postponed

By John Walker

STOCKHOLM, March 2. THE GOVERNMENT have postponed the decision on the aid to give to Kockum, the only major Swedish shipyard still in private ownership, following the company's request to lower the loan rates on the third LNG to be built on the yard's account. Kockum has now received an order for two ro-ro/15,000-tonne ships which will help to main employment at the yard.

Kockum is in a difficult position due to its low level liquidity. In the meantime, Government are planning to before Parliament new proposals covering the shipbuilding industry which they expect to lay before Parliament in April. It is understood this will include assistance to ease Kockum's liquidity position.

Last year the Government granted guarantees to Kockum amounting to Kr.600m. so the yard could build a second LNG tanker on its own account. In return the company agreed to participate in the analysis of future of the Swedish shipyards which was carried out by Government-appointed committee. The size and form of aid will be announced in April.

This announcement appears as a matter of record only.

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Arab airlines interested in leasing Concorde

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE POSSIBILITY of jointly leasing a Concorde supersonic airliner for services between the Middle East and New York is being discussed by Middle East Airlines of the Lebanon and several other Arab airlines.

Mr. Asad Y. Nasr, chairman and president of MEA, said in London yesterday that the airline had already been interested in Concorde, and in the possibility of a service between Beirut and New York with a refuelling stop at Toulouse in France.

The financial and operational difficulties because of recent civil war in Lebanon had made it impossible for MEA to continue with its original discussions on Concorde, begun in the early 1970s. But as the airline's posi-

tion was becoming more stable, it was renewing its interest. The airline could not afford to buy a Concorde, but the possibilities of joint operation with either British Airways or Air France now seemed brighter, especially if other Arab airlines could participate.

Accordingly, it was discussing the situation with Alia of Jordan, Saudi of Saudi Arabia, Syrian Arab Airlines, Kuwait Airways and Gulf Air. No decisions had been taken, but the airlines have shown interest.

The MEA interest should be welcomed in the UK, where British Airways has said it is anxious to discuss with other airlines the possibilities of joint operations.

From now on, he expected profits to return to the pre-emergency levels by 1980, and to increase steadily.

City pegs commercial rates level

BY DAVID CHURCHILL

COMMERCIAL ratepayers in the City of London will have their rates pegged this year, although the relatively few domestic rates will be cut.

But both domestic and commercial ratepayers will have to pay separate water charges from April 1 as the Thames Water Authority has decided to bill customers directly.

The City corporation's recommended rate for the next financial year will be £4.65p per unit, up from £4.50p in the £, with domestic rates 50.75p after Government relief. The rate for mixed use will be 63.15p.

The rate yield next year is expected to be £15.4m, and a further £1.1m will be taken from balances to meet the budget figure of £16.5m.

Of this total, the Inner London Education Authority will require about £30m, and the Greater London Council about £36m.

More than £6m will go into the rate equalisation scheme based on the needs of individual local authorities. The City corporation is the only London local authority not to benefit under this scheme.

Avon County Council yesterday announced rate rises of only 6.3 per cent, one of the lowest increases among the shire counties. The news will be welcomed by the Government, which is hoping that the overall national rate rises will be below 10 per cent this year.

Dumping of waste in sea expected to increase

BY FINANCIAL TIMES REPORTER

SEVERE RESTRICTIONS on the use of British agricultural land and sewage and sludge processing plant. Nearly a quarter of all sewage for dumping at sea of industrial sludge produced in Britain is disposed of at sea in controlled by the Department of the Environment, Ministry of Agriculture and the Department and the National Water Council of Scotland.

The object of the report is to provide data for immediate use grounds and two more, off the sewage disposal authorities of the Northumbrian coast will come into use shortly for dumping sludge and domestic sewage.

The survey highlights the high costs up to £10.4m a tonne for Removals of Disposal of Sea Disposal and changing National Water Council, 1 Queen Anne's Gate, London, S.W.1H 1A, which will have an impact of 9.8T. Price £1.40.

Cutlery companies fail to respond to survey

BY OUR OWN CORRESPONDENT

THE failure of some companies in the U.K. cutlery industry to respond to requests for information on their operations is causing concern among industry leaders.

The survey, designed to give the government a complete picture of the state of the industry, has been described as the most important ever undertaken in cutlery. It could influence Whitehall decisions on requests for import restrictions on cheap Far East stainless steel cutlery.

North Sea investment advice

BY FINANCIAL TIMES REPORTER

THE REMOVAL of controls on British investment overseas was urged yesterday by Prof. Douglas Hague, Professor of Managerial Economics at the Manchester Business School.

This would counter the impact of North Sea oil in pushing up the sterling rate and hitting exports and employment in British industry.

He said that when the oil finally ran out, the country would have the overseas funds needed to build up export industries for the next century.

The belief that Britain needed massive investment in manufacturing industry was false, he said. "We must not finance subsidies to investment in capital-intensive manufacturing industry by taxing service industries and making it harder for them to provide employment."

Petition to save Notts brewery

TEN THOUSAND real ale drinkers in Nottingham have signed a petition to save a local brewery from take-over.

They have responded to a city "pub crawl" by members of CAMRA, the society for real ale which is fighting a £13m bid by Northern Foods of Hull for Shipstones Brewery.

HOME CONTRACTS

£21.8m. motorway work for A. McAlpine

THE Department of Transport ELECTRONICS has won a contract from the Post Office to develop MOS integrated circuits for the Viewdata system. The company's television system will also enable the user to receive Teletext signals and provides a direct interface to the display tube for both systems. The total Viewdata system is micro-based and comprises four MOS LSI circuits together with the PIC 1650 single chip microcomputer.

PLESSEY AVIONICS AND COMMUNICATIONS has won a further Ministry of Defence order for the supply of over 630 Clansman PRC 320 HF transpack radio systems. This follows the initial MoD order for over 1,200 systems. Plessey also designs and manufactures the frequency synthesisers for all the Clansman HF and VHF radios, as well as the antenna systems and principal ancillary equipment.

SCOTT LITHGOW GROUP of Lower Clyde Shipyards has won an order for a £550,000 car and passenger ferry for the Shannon River in Ireland. The contract brings work secured by the group this year to about £8.5m, which will keep its two specialised yards at Bowring and Port Glasgow busy for 18 months.

WEATHERMANN EQUIPMENT, West Kirby, Riddifield, has won an order worth £200,000 from Tarmac for 23 Carlyle Type 50DD, out-mounted, packaged air handling units and eight Type 55SE roof-mounted air-cooled condensing units.

BRANCHGLEN (CONSULTANTS), Cobham, Surrey, has been awarded a contract worth £529,000 by the British Transport Dock Board, Hull, for the movement of a container crane from Newport to Hull and modification of the crane at Hull. The crane, which weighs 490 tonnes and stands 160 feet high, will be skidded onto a flat-topped barge and transported to Hull by sea.

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APPOINTMENTS

Lord Brabourne joins Thames TV Board

Lord Brabourne, film and television producer, has joined the Board of THAMES TELEVISION as one of its two independent directors, in succession to Lord Wolfenden.

Mr. S. M. Smyth has become chairman of MCNEILL GROUP and has been succeeded as managing director by Mr. David G. Hudson, who was commercial director. Mr. D. B. McNeill has resigned as chairman but remains on the Board.

Mr. Robertson, who will be accompanied by Mr. James Gorrie, the agency's head of information, is to spend 10 days talking to industrialists about the prospects for siting European manufacturing bases in Scotland.

The agency also hopes to encourage the formation of more joint ventures between U.S. and Scottish companies on the basis of technological cooperation.

Over the past year the agency has been steadily building up its overseas promotion activities, using the existing expertise of the independent Scottish Council (Development and Industry).

Next month's visit will be based largely on information supplied by the council.



Lord Brabourne

in succession to Mr. J. E. Smeat, who is retiring on March 31.

Miss Ruth Salmon and Mrs. Jacqueline Linhank have been appointed directors of HAROLD INGRAM.

Sime Darby Holdings and the Mercantile and General Re insurance Company, shareholders in the ROBT. BRADFORD insurance broking group, have made a number of changes in the Board and management of the group.

Mr. Leslie R. Pargeter, director and managing director of Sime Darby Holdings and Western International Division, becomes chairman of Robt. Bradford and Company and a director of Robt. Bradford Hobbs Savill.

He is joined by Mr. Alan J. Bryant and Mr. David E. Richards, as director of the Atomic Weapons Research Establishment, Aldermaston, in succession to Mr. W. J. Challens, who is retiring from the public service. Mr. I. H. Johnston, as deputy controller of Robt. Bradford, moves on to the Board of Robt. Bradford Hobbs Savill. Mr. Douglas Great, formerly deputy chairman of Sedgwick Forster Holdings, has been appointed a director of Robt. Bradford.

The Secretary of State for Defence has made the following appointments from June 1. Mr. D. Cardwell, as director of the Atomic Weapons Research Establishment, Aldermaston, in succession to Mr. W. J. Challens, who is retiring from the public service. Mr. I. H. Johnston, as deputy controller of Robt. Bradford, moves on to the Board of Robt. Bradford Hobbs Savill.

Mr. R. P. L. McMantrie has been appointed managing director of INHOF-BEDCO, a member of the Platinium Holdings Group, in place of Mr. P. E. Humble.

Mr. Leo T. Swift, vice-president and deputy manager of the international division of Shawmut Bank of Boston, has been appointed general manager of ATLANTIC INTERNATIONAL BANK. Shawmut has come to a director and Mr. D. Cardwell, as director and Mr. D. Services, company secretary. Mr. E. Speller is now senior director and continues as financial director.

Mr. Peter Cullen has been elected president of the ROYAL WARRANT HOLDERS ASSOCIATION in place of Mr. R. E. Stevens, who has completed his year of office. Sir Nevil Macready is now vice-president and Mr. Edward Hayes honorary treasurer.

Mr. R. G. Tammant has been appointed managing director of the Witton site service division of IMPERIAL METAL INDUSTRIES

AND BELL. A new company called Moffat and Bell (Pumps) has been formed to handle sewage and pumping. Mr. Richard G. Hartley has been made a director with Mrs. Hilda M. Simpson as managing director. Miss June D. Days is secretary.

Mr. Terry Daniel has joined PHOENIX HARDWOODS as a director with special responsibility for the further development of South American hardwood species. He was previously with Sandell Perkins.

Mr. Bernard F. Crank has been appointed managing director of JONES AND ATTWOOD. Mr. R. A. Higgins remains as chairman.

Mr. J. A. F. Letherland has been appointed managing director of WEIR POLYFAC, of the Weir Group. He was formerly design and development director.

Mr. P. W. Heath has joined NORTHOPE AND COMPANY, stockbrokers, as an associate member.

Mr. W. E. Mitchell-Innes has retired from the Boards of DEUNI HOLDINGS and Deundai Tea Company and Mr. F. C. Warren has been appointed chairman of both companies in his place. The appointment follows the retirement of Mr. D. M. Robinson, who was managing director of Deundai to the Board of both concerns.

Mr. Ronald McIntosh, formerly director-general of the National Economic Development Office, has been appointed a director for residential and environmental development.

Mr. Anthony L. Baines is to be the next Chancellor of the UNIVERSITY OF STIRLING to succeed Lord Robb. The University's first Chancellor, Mr. J. N. Heald, has stepped down on July 31. Sir Michael Channon has been appointed chairman of the British Steel Corporation in September 1976. He is a director of Sears Holdings and executive chairman of Sears Engineering.

Mr. J. C. A. Stilltoe has resigned as the managing director of STAPLES AND CO. because of ill-health. Mr. J. N. Heald and Mr. V. F. Buckingham have been appointed joint managing directors. Mr. P. D. Doherty, former director and Mr. D. Services, company secretary. Mr. E. Speller is now senior director and continues as financial director.

Mr. Peter Cullen has been appointed managing director of REINSURANCE COMMITTEE 1978. Mr. Graham H. (SedgwickForbes U.K.) has appointed chairman of UNITED KINGDOM LIFE INSURANCE BROKERS' COMMITTEE for 1978. Mr. A. MacKenzie, Cribb, has been appointed chairman of INVERHOUSE DISTILLERS, with responsibility for the U.K. and to that committee.

Mr. Avery E. Chope has appointed a senior vice-president of CROCKER NATIONAL in San Francisco. Before joining Crocker, Mr. Chope worked in London and became resident vice-president for bank in Dublin.

Mr. A. Traill (Traill A. Horrocks) and Mr. D. J. (Wigham) Poland (Reinforced) have been appointed a man and deputy chair respectively of the BROKERS' COMMITTEE.

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This announcement appears as a matter of record only.

February 24, 1978

Commonwealth of Australia

6.6% Japanese Yen Bonds

Series No. 2 (1978)

Due February 23, 1990

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The Kaisei Securities Co., Ltd. Koyanagi Securities Co., Ltd. Nichiei Securities Co., Ltd.

Tokyo Securities Co., Ltd. The Chiyoda Securities Co., Ltd. Ichiyoshi Securities Co., Ltd.

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The National Securities Co., Ltd. The Tokai Securities Co., Ltd. Towa Securities Co., Ltd.

Financial Times Friday March 3 1978									
WALL STREET + OVERSEAS MARKETS					+ FOREIGN EXCHANGES				
Dow 3 better on technical recovery					Dollar nervous				
OUR WALL STREET CORRESPONDENT					GOLD MARKET				
Modest technical recovery improves again on foreign cur-					Mar. 2				
tions hunting and short-cover-					Mar. 1				
after the market's recent					Gold Balkan				
p side					Close				
ing Dow Jones Industrial					\$184-184				
Components harder at 48.60, while					\$182-182				
held a lead over declines of which reported a 2.2 per cent					\$182-182				
to 578. Turnover came to 5.78m. shares, compared with today's level of 2.01m.					Opening				
Today's level of 2.01m.					\$184-184				
UOP advanced 35 to 181, on					\$182-182				
Signal Companies' declaration that it will offer \$20 to \$21 per share for the 49.6 per cent of UOP not					\$184-184				
already owned. Signal put on to 223.					\$184-184				
Among Retailers, J. C. Penney					\$184-184				
rose 27 to 145, while elsewhere,					\$184-184				
K mart, Sears, Roebuck gained 1					\$184-184				
to 241, a 14.9 per cent gain in sales.					\$184-184				
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Signal Companies' declaration that it will offer \$20 to \$21 per share for the 49.6 per cent of UOP not					\$184-184				
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Among Retailers, J. C. Penney					\$184-184				
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FARMING AND RAW MATERIALS

rubber pact
lets start
autumn

David G.

GENEVA, March 2.—NATURAL RUBBER producers consumers to-day announced they agreed to hold a negotiating conference later this month in an effort to conclude an international commodity agreement. The conference will take place in October or November. So rubber has come the first commodity to be in the stage of hard negotiations within the framework of UNCTAD's integrated programme for commodities.

Mr. Gianni Corra, UNCTAD's Secretary-General, termed the liaison a "welcome breakthrough" which indicated that the requisite political will was possible to make rapid progress. He hoped the example would hasten progress on other commodities.

The main lines of a draft stabilisation agreement for natural rubber, with an international buffer stock as a central element, are expected to be hammered out between producers and consumers over the next few months.

The first scheduled meeting between consumers and producers is to be held in Kuala Lumpur in May, but other meetings will be set up before the meeting of a group in September whose task will be to produce a single working draft for a conference.

Today's decision followed five previous UNCTAD-sponsored meetings at various levels held early last year, ostensibly to identify the issues and explore possible solutions to the regulation of international natural rubber trade.

Bergland hopes for wheat pact by summer

WASHINGTON, March 2.—BOB BERGLAND, U.S. Agriculture Secretary, told the House Budget Committee the Department of Agriculture only supported an international wheat agreement and expected one to be ready for submission to the U.S. Senate for ratification this summer.

Mr. Bergland said the negotiators in Geneva were expected to start dealing with specific figures after the French elections.

The present wheat pact expires July 1 and Mr. Bergland said there would be problems if negotiations on a new agreement overlapped the expiry date.

Danes seek to resolve EEC fishing impasse

BY WILLIAM DULLFORCE, NORDIC CORRESPONDENCE

THE DANISH Government is ready to direct talks with Mr. John Silkin, the British Minister of Agriculture and Fisheries, if it would help to break the deadlock over the Common Market fisheries issue. Mr. Svend Jacobsen, Danish Fisheries Minister, said here to-day.

But he made it clear that the initiative would have to come from London and that Denmark was not prepared to accept the British claim for a "dominant preference" zone extending to 50 miles.

Denmark wanted agreement on a common fisheries policy but along with the other seven in the EEC had already gone a very long way to meet British demands.

Mr. Jacobsen yesterday had a brief meeting with Mr. Finn Gundelach, EEC Commissioner responsible for fisheries, who outlined some compromise proposals before flying to London for talks with Mr. Silkin. Mr. Gundelach is understood to have some new ideas about the distribution of quota for EEC fishing in this year's zones.

Mr. Jacobsen told the Financial Times that Denmark was ready to reduce its fishing industry if there were biological

limits in which Britain is claiming a "dominant preference."

The Danish fishermen's association suspect that British fishermen plan to take over the Brussels Commission in January had given Britain 302,000 tonnes a year more fish for human consumption. Denmark had taken a cut of 75,000 tonnes in its quota.

Moreover Denmark was respecting the ban on North Sea herring fishing and had enacted a prohibition on Danish fishermen catching Norway pout in the close eel wharves.

In all these ways Denmark had shown its willingness to accept compromises, while Britain had not budged from its original position.

The Minister said, "I hope that there were biological

COPENHAGEN, March 2.

officials denied that Mr. Silkin grounds for doing so, but it could not accept any further cuts for the EEC fisheries talks political reasons.

The EEC common fisheries policy was now a political issue, he said. Denmark wanted a quick two largest fishing nations agreement, because Danish fishermen were unsettled and worried part of the EEC. A very large catch is taken within the 50-mile limit in which Britain is claiming a "dominant preference."

The other eight countries had gone very far to help Britain solve its fishing problems. The changes in quota proposed by the Brussels Commission in January had given Britain 302,000 tonnes a year more fish for human consumption. Denmark had taken a cut of 75,000 tonnes in its quota.

Moreover Denmark was respecting the ban on North Sea herring fishing and had enacted a prohibition on Danish fishermen catching Norway pout in the close eel wharves.

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The Straits' price in Penang dropped by \$153 to \$161.60 a picul, partly it is believed, on fears that the market might be closed because of political problems bringing a high inflow of supplies.

London rallied in the afternoon, however, on physical buying interest and cash tins closed only \$27.5 down at \$22.25 a tonne.

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CBI may make court move over contracts pay curb

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE ROW over the Government's use of contracts to enforce its pay policy is likely to come to a head next week. The CBI will probably ask for a meeting with the Prime Minister and threaten to insist other companies with its own clauses of the relevant contract clauses.

The issuing of rival clauses could lead to a hearing in the Restrictive Practices Court which would provide the CBI and Sir John Methven, its director-general with a public platform from which to argue that the Government is being unreasonable and unfair.

On Monday morning, CBI leaders will meet a team of Ministers led by Mr. Roy Hattersley, Prices Secretary and deputy chairman of the Government's Ministerial committee on pay policy.

This meeting will review recent talks with the CBI and Treasury officials. In the afternoon, Sir John and his colleagues will report to a special meeting of the CBI's committee of senior industrialists.

These meetings will mark the

end of the 21-day "cooling off" period agreed last month by Ministers and the CBI.

So far there seems little prospect of a compromise on the issue because the CBI wants substantial changes to the relevant clauses in Government contracts.

It accepts that the requirements to abide by the pay policy should remain, but a main contractor for his subcontractor's actions to be submitted, along with some other points.

Discretion

Ministers, however, have shown no signs of making such substantial changes, though they are prepared to issue statements and guidance about discretionary enforcement of the clauses.

They might also propose a threshold for the size of sub-contracts below which the requirements would not operate. This would exclude the smallest sub-contractors.

Generally, however, Ministers feel that the CBI has overstated

the impact the clauses would have, although some, like Mr. Peter Shore, Environment Secretary, have hinted that they sympathise with industrialists' practical problems.

The CBI has been urging Ministers to make a significant concession to defuse matters and is to push this idea that it plans to ask for a meeting with the Prime Minister if no progress is made at Monday's talks.

The CBI would then threaten that the alternative clauses which it would issue to member companies (and to members of affiliated trade and employers' organisations) would accept any of the pay limits but would remove the wide liabilities for sub-contractors and other issues contained in the Government's proposals.

These clauses would have to be registered with the Office of Fair Trading (where Sir John's CBI directorate going to the CBI in 1976) as "restrictive practices" and ultimately would have to be defended in the Restrictive Practices Court.

But there would be nothing to stop the clauses being adopted

Saudis expected to join Board of IMF

By David Bell

WASHINGTON, March 2. SAUDI ARABIA is expected to have its own seat on the Board of the International Monetary Fund later this year.

Scottish CBI leaders are to meet Mr. Bruce Millan, the Secretary for Scotland, in Glasgow this morning to add their voices to an emergency meeting called by the CBI's executive council, called because of the "strongest grass roots pressure" according to Mr. David Nicolson, the council's vice chairman.

CBI Budget plea, Page 6

Chemical industry worried, Page 6

This tactic has been drawn up by the CBI as a more practical way of fighting the clauses than its original idea for companies simply to reject the Government's clauses without proposing any alternative.

By the time elections for the

Board are held in September

Saudi Arabia will have become

the second largest contributor to the IMF, and will be entitled to its own directorship as of

right.

But it was not clear until

recently how the Saudis wished to exercise their right under

the organisation of the Fund.

They could merely have

taken over the directorship of

the group of countries in which

they now are. This would not

mean an increase in the

20 directorships.

But it is understood that the

Saudis have reached agreement

with the Fund to get a new

seat on the Board, and that the

Board will accordingly be

enlarged to accommodate a

Saudi executive director.

The Americans, who have in

the past objected to the expan-

sion of the Board, have raised

no objection this time.

It remains possible that be-

tween now and September the

Saudis, who have tended very

much to keep their own coun-

sel in international monetary

affairs, will decide that they

want rather, after all, just

take over the group in which

they now are. But this is

not now thought very likely.

One reason for the Saudi

interest in a new seat is a

dispute understood to have

arisen between the Saudi Gov-

ernment and the executive direc-

tor of the group to which the

Saudis belong.

This group is led by Mr.

Muhammad al Atrash, a

Syrian, who has raised strong

objections on the Board to the

refusal of the Saudi Govern-

ment to let him see the results

of an IMF staff study of infor-

mation in Saudi Arabia.

This study was commissioned

by the Saudi Government,

which, it is understood, then

declined to let him see it.

If Saudi Arabia does get a

new seat, it is expected that it

will take over the group of

which it is a part, and will

probably carry on to that new

task closely parallel to that done by Lord Shawcross.

Lord Shawcross is also much

discussed as a possible first head

of the new council. He is a

well-known figure, but at the age

of 76, might be reluctant to

shoulder the task, if he were

willing to take it on, for a very

lengthy period.

Mr. Neil is less known to the

public and the City and, though

much younger, already has sub-

stantial responsibilities. One

question must be whether, if he

were invited to do so, he could

take on the further task of chair-

man of the securities industry

council.

The name of Mr. Patrick Neill,

QC, who is Warden of All Souls

College, Oxford, a leading

commercial barrister and a

former chairman of the Bar

Council, is one being much

considered for the role with

that of heading the Press

Council, he is carrying out a joint

task closely parallel to that done

by Lord Shawcross.

It is intended to announce the

project publicly before the end

of this month. The different

associations, including those of

the investing institutions and

the banks, will now canvass their

members' views as appropriate.

In the case of the Stock Ex-

change, its Council members are

likely very soon to receive copies

of the proposals.

The idea is that the projected

successor to Lord Shawcross, a for-

mer Attorney-General who has

been chairman of the Take-over

Panel for nine years.

Were Mr. Neil to head the

planned new securities industry

council and perhaps also even

the Take-over Panel, he

will be in a position to work

with that of heading the Press

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